

# Infrastructure weekly update

For the week starting 28 October 2024



To: Hon Chris Bishop, Minister for Infrastructure

Minister's comments:

# Table of Contents

- 1. Actions arising from previous meetings ..... 2
- 2. Key issues and updates ..... 3
  - 2.1. National Infrastructure Plan ..... 3
  - 2.2. New Dunedin Hospital Update ..... 4
  - 2.3. Opposition discussions on PPPs and the National Infrastructure Plan ..... 4
  - 2.4. Resource Management Reform – key issues for infrastructure ..... 4
  - 2.5. Upcoming events ..... 5
- 3. Upcoming advice ..... 7
  - 3.1. Upcoming briefings and aides memoire for the Minister ..... 7
  - 3.2. Upcoming briefings and aides memoire for the Parliamentary Under-Secretary ..... 7
  - 3.3. Monitoring and performance reports ..... 8
  - 3.4. Upcoming Cabinet papers ..... 8
  - 3.5. Ministerial Official Information Act requests ..... 11
  - 3.6. Departmental Official Information Act requests ..... 12
  - 3.7. Upcoming Ministerial meetings ..... 12
  - 3.8. Upcoming meetings for the Parliamentary Under-Secretary ..... 13
- Appendix A: List of upcoming reports and publications ..... 14
- Appendix B: Key milestones for the National Infrastructure Plan ..... 16

## 1. Actions arising from previous meetings

Meeting date	Agreed action	By whom	By when	Status
18 September Quarterly meeting between TW officials and Minister Brown	Provide copies of relevant Te Waihanga Research & Insights reports to Minister Brown’s office	TW	No deadline	Sent to your office on 25/10.
Feedback on TW-2024-501 (NIP)	Arrange for the Minister to attend the Wellington regional stakeholder event in November, if possible	TW	asap	Invite is with your office.
Feedback on TW-2024-501 (NIP)	Draft a media statement for the Minister to release alongside the NIP discussion document	TW	23 October	Pending

## 2. Key issues and updates

### 2.1. National Infrastructure Plan

#### **Planning engagement for the draft Discussion Document: *Testing our thinking: Developing an enduring National Infrastructure Plan***

We have incorporated feedback into the Discussion Document from you and central government agencies that we shared an early version with.

We shared a draft of the Discussion Document with members of the Government Agency Forum, which met on 21 October 2024. Feedback was positive overall, and a number of points were raised that we have addressed in the current draft.

We will be providing you with talking points and FAQs prior to publication of the Discussion Document, which is scheduled for 5 November.

The Discussion Document will be available on our website and we will promote it through our communication channels. We will offer an opportunity for people to provide online responses to a set of questions through our secure Information Supply Platform. Individuals will also be able to provide written feedback through our info email box or to our post office address.

To support the Discussion Document, we will be holding regional workshops as listed below:

- 6 November, Hastings (Toitōi – Hawke’s Bay Arts and Events Centre, 101 Hastings Street South), 9.00am to 12.00pm and 1.00pm to 4.00pm
- 12 November, Christchurch (Hornby Club, 17 Carmen Road, Hornby), 9.00am to 12.00pm and 1.00pm to 4.00pm
- 14 November, Wellington (City and Sea Museum, von Kohorn Room, 3 Jervois Quay), 1.00 to 4.00pm. Note: we are only hosting an afternoon workshop in Wellington.
- 19 November, Auckland (Four Points by Sheraton, 396 Queen Street), 9.00am to 12.00pm and 1.00pm to 4.00pm.

We are adding an afternoon workshop on Tuesday, 26 November at our offices in Wellington for 20 to 25 members of the Wellington Infrastructure Leaders Network. ***We have invited you to open this workshop.***

For those unable to attend one of the in-person workshops, we will be hosting two webinars during the month of November that will cover similar material.

#### **Infrastructure Priorities Programme**

We continue to engage with infrastructure providers on the Infrastructure Priorities Programme (IPP). A total of four public webinars have been held to date, and five further webinars are scheduled between now and the end of the year.

*Peter Nunns, Acting General Manager, Strategy*

## 2.2. New Dunedin Hospital Update

s9(2)(f)(iv)



*Andy Hagan, General Manager, Infrastructure Delivery*

## 2.3. Opposition discussions on PPPs and the National Infrastructure Plan

We had discussions with the Labour Party infrastructure spokesperson, Hon Barbara Edmonds, other Labour MPs and her team about PPPs and (on 22 October); and about the National Infrastructure Plan (on 23 October). Both meetings were productive.

On PPPs, the members were engaged and asked a number of questions which we consider was helpful to build understanding and awareness of the procurement model. Hon Edmonds' office has requested a copy of the market facing update document with an eye to considering a foreword statement as signalled in your recent PPP Cabinet paper. We are working with your office on this matter.

The discussion on the National Infrastructure Plan focused on our approach to the Plan and its component parts, similar to our discussion with you recently. Again, members were engaged and signalled an interest to maintain ongoing dialogue as the Plan develops.

*Andy Hagan, General Manager, Infrastructure Delivery and  
Geoff Cooper, Chief Executive*

## 2.4. Resource Management Reform – key issues for infrastructure

We are developing a background paper giving a cross-cutting perspective of what matters most for infrastructure in the Phase 3 RM Reforms. We are looking to provide this to you and the Expert Advisory Group to help with their development of the blueprint for reform. Our paper includes how to ensure the legislation gives greater recognition to the benefits of infrastructure, better spatial planning for infrastructure, and reducing the consenting burden. We also think a system based on a greater use of standards for delivering infrastructure requires early work on the institutions, funding and resourcing, and approaches to implementation so we can set up the new system for success.

*Barbara Tebbs, General Manager, Policy*

## 2.5. Upcoming events

We advise you of any significant forums or events that Infrastructure Commission staff are attending or presenting at.

Event	Event date	Description (attending/presenting/purpose)
Northland Corridor Market Engagement	24 October	Brendan Herder, Acting Director Investments and Reviews, to provide high level overview of PPP guidance.
National Infrastructure Pipeline, introductory session for new contributors	1 November	We will be hosting another introductory session on the National Infrastructure Pipeline for new contributors as part of our onboarding process. The session will cover the purpose and importance of the Pipeline and the process of supplying and updating information.
Introducing water meters webinar	1 November	We'll be launching and promoting our <i>Introducing water meters</i> report via an LGNZ webinar for local government elected officials and senior water staff.
National Infrastructure Plan –stakeholder engagement events	6 to 25 November	We are planning a number of workshops between 6 and 14 November to discuss our proposed approach and seek feedback on our development of the National Infrastructure Plan. These are scheduled to be held in Hastings (6 Nov), Christchurch (12 Nov), Wellington (14 Nov), and Auckland (19). We are also hosting a workshop on 26 Nov for the Wellington Infrastructure Leaders Network. We have sent an invite to your office asking that you open the 14 Nov and 26 Nov workshops that are being held in Wellington.
Transport Group New Zealand – Central branch	6 November	Nadine Dodge, Team Leader IPP, will be on a panel discussing transport modelling.
IPP Webinar - Preparing your application	6 November	This is a webinar for potential submitters to help them prepare applications. This is part of a series of webinars being led by our IPP team.
South Island Regional Transport Committee Chairs Group	11 November	Peter Nunns, Acting General Manager – Strategy, will present to the committee on the development of the National Infrastructure Plan, including providing an update on the National Infrastructure Pipeline and the Infrastructure Priorities Programme.
Dinner with Infrastructure Partnerships Australia	11 November	Geoff Cooper, CE, will be attending this dinner with Adrian Dwyer, hosted by the High Commissioner. Hon Nicola Willis will also attend.
Infrastructure NZ evening event	13 November	Brendan Herder, Acting Director Investments and Reviews, will be discussing recent PPP advice, lessons from past projects and the approach for future transactions.
Spanish Trade Commission webinar on PPP guidance	14 November	Brendan Herder, Acting Director Investments and Reviews, will be discussing government guidance for PPP projects. This webinar has been organised by the Spanish Trade Commission for Spanish companies that are interested in infrastructure investment in New Zealand.
LGNZ Zone 2 Hui - Hamilton	15 November	Geoff Cooper, CE, will be presenting on the National Infrastructure Plan at the next Zone 2 meeting at Hamilton

Event	Event date	Description (attending/presenting/purpose)
		Gardens. Zone 2 comprises 18 local councils in the Upper Central North Island.
Webinar on Congestion Charging, Helen Clark Foundation	20 November	Nadine Dodge, Team Leader IPP, will be moderating this webinar.
Road Controlling Authority Forum in Wellington	26 November	Geoff Cooper, CE, will be presenting on the National Infrastructure Plan and our research. The Minister of Transport is also scheduled to speak at this forum. The theme of the forum is 'Implementing under the new GPS'.
IPP Webinar – Understanding the IPP assessment criteria	27 November	This is a webinar for potential submitters to help them prepare applications. This is part of a series of webinars being led by our IPP team.
Presentation to LGNZ National Council	6 December	Geoff Cooper, CE, has been asked to be a guest speaker to discuss the development of the National Infrastructure Plan, along with some of the Commission's research on insurance of infrastructure against natural disasters.
Preparing your IPP application - AMA	10 December	This is a webinar for potential submitters to help them prepare applications. This is part of a series of webinars being led by our IPP team.
Transport Knowledge Conference in Wellington	11 December	Geoff Cooper, CE, is presenting on the National Infrastructure Plan and some of the Commission's recent research.
Building and Construction Sector Event	18 February 2025	Geoff Cooper, CE, will be the guest speaker at 'Industry Pace' that is a networking event hosted by Carter Holt Harvey and J. A. Russell for a cross-section of industry stakeholders. There will be about 150 people at the event, which will be at the Ellerslie Event Centre in Auckland.
Infrastructure Commission Symposium	25 June 2025	We will be holding our annual symposium in the Beehive Banquet Hall on this date. We will be confirming speakers over the coming months.

*Anna Moodie, General Manager, Operations*

## 3. Upcoming advice

### 3.1. Upcoming briefings and aides memoire for the Minister

We provide advice to the Minister on our work programme and our contribution to the government's wider work programme – both proactively and in response to requests from him.

Topic and <a href="#">tracking number</a>	Date due to your office	What this advice covers	Deadline for Minister's feedback
NIP: Policy and system reforms	Mid-November	Provides the scope and approach to the development of recommended policy and system reforms for the National Infrastructure Plan.	tbc
<b>Briefings re reports and publications</b>			
Research report on insurance of infrastructure against natural disasters	Mid-November	Provides a heads up on our approach for publishing this report, which is expected to provide information on current approaches to insuring infrastructure assets, across multiple networks, against natural disasters. It will also explore the economic consequences of different approaches to insurance or self-insurance.	tbc

### 3.2. Upcoming briefings and aides memoire for the Parliamentary Under-Secretary

We provide advice to Mr Court in line with his delegations from the Minister – both proactively and in response to requests from him. All advice to Mr Court is copied to the Minister.

Topic and <a href="#">tracking number</a>	Date due to your office	What this advice covers	Deadline for US's feedback
None			

### 3.3. Monitoring and performance reports

We provide quarterly reports on our performance against the Statement of Performance Expectations, regular updates on the National Infrastructure Pipeline, and updates on cross-government work to deliver the Infrastructure Strategy.

Topic	Date due to your office	What this report covers	Timeline
Pipeline snapshot report	29 October	We will release an update on the Pipeline, for the period June-September 2024, in conjunction with our monthly newsletter.	31 October
Q1 Quarterly Report	End of October	Provides an update of our progress on key aspects of our work programme, and performance against the SPE.	N/A
Annual report	Before 30 November	Provides the Commission's report on financial and non-financial performance for FY24.	We have scheduled to provide you with our Annual Report on 20 November 2024. You must then present the Annual Report to the House within 5 working days (or, if Parliament is not in session, as soon as possible after the commencement of the next session).

### 3.4. Upcoming Cabinet papers

We provide advice to you on upcoming papers that you or your colleagues are taking to Cabinet, where relevant to the infrastructure system.

Lead Minister	Description	Date due to your office	Committee	Timeframe
s9(2)(g)(i)				

Lead Minister	Description	Date due to your office	Committee	Timeframe
s9(2)(g)(i)				

Lead Minister	Description	Date due to your office	Committee	Timeframe
s9(2)(g)(i)				

### 3.5. Ministerial Official Information Act requests

Where requested, we provide information to inform responses to OIAs that you receive.

Date received from your office	Correspondent	Description of request	Date due to Minister	Date due to send
Your office requested Health NZ coordinate a joint release with input from the Ministry of Health, Tsy and Te Waihanga	s9(2)(a)	Proactive release of advice about New Dunedin Hospital	1 November (to joint Ministers) TW's redacted docs sent to Health NZ on 23 October	Targeting publication in week beginning 4 November
8 October		All communications, briefings, advice, aide memoires, on Dunedin hospital upgrades for the past year	25 October	6 November
23 October		Copies of 4 specified papers from Infracom and the Treasury	Sent 25 October	30 October
24 October		Request to Minister Willis and Minister Bishop for correspondence about Budget 2024	Noon 30 October	13 November
24 October		3x MOIAs for copies of specified papers from Infracom and the Treasury	5 November	13 November

### 3.6. Departmental Official Information Act requests

We provide you with a heads-up on OIAs that we have received and our proposed response.

Date received	Correspondent	Description of request	Date due to send
25 September	s9(2)(a)	Refined on 26 September to capture any advice (aides memoire, briefings, memos, etc) that has been prepared for Ministers on the issue of consenting times.	Sent 25 October
12 September		All advice on Government Policy Statement on Land Transport and National Land Transport Programme	Extended to 1 November
3 October		A copy of the unredacted version of the “New Dunedin Hospital Review, Independent Expert Readiness Review”, Report (Report), dated 30 May 2024 which may also be commonly known as the Hospital Rust Review, noting extensive public interest in the withheld information	1 November (urgency requested under s12(3) of the OIA)
8 October		Release the redacted sections [of the NDH Review report] as there is very strong public interest, and in the interests of transparency, there should be full disclosure.	6 November
15 October		Copies of the documents related to the additional assurance requirements agreed by the Minister of Finance and Minister of Health [for New Dunedin Hospital]	13 November
21 October		Copies of all reports or information related to the New Dunedin Hospital project [including all communications]	19 November

### 3.7. Upcoming Ministerial meetings

Where requested, we provide support for meetings the Minister is attending.

Meeting	Meeting date	Who will be attending/presenting	Comment / action	TW lead
Weekly infrastructure officials meeting	4 November, 3:30-4:15pm	Minister, infrastructure officials		Geoff Cooper

Meeting	Meeting date	Who will be attending/presenting	Comment / action	TW lead
Infrastructure and Investment Ministers Group	12 November, 7-8pm	Hons Bishop (Chair), Willis, Brown, Jones and US Court Papers are due to Tsy Sec by 29 October	Agenda tbc	Geoff Cooper
Auckland panel event on infrastructure (hosted by Stuff)	Week beginning 26 November tbc	Potentially the Minister, Hon Shane Jones, Hon Barbara Edmonds (all tbc)	Speech to be commissioned – likely using standard stump messages	John Summers
Follow-up meeting with industry leaders	November (tbc)	Minister	tbc	Andy Hagan
Long-term police infrastructure meeting	November (tbc)	Minister, officials tbc	Agenda tbc	Andy Hagan

### 3.8. Upcoming meetings for the Parliamentary Under-Secretary

Where requested, we provide support for meetings US Court is attending.

Meeting	Meeting date	Who will be attending/presenting	Comment / action	TW lead
Infrastructure and Investment Ministers Group	12 November, 7-8pm	Hons Bishop (Chair), Willis, Brown, Jones and US Court Papers are due to Tsy Sec by 29 October	Agenda tbc	Geoff Cooper

[Note that, due to timeframes, Written and Oral Parliamentary questions and media requests will be provided directly to the Minister's office and not signalled in this report.]

## Appendix A: List of upcoming reports and publications

We investigate a range of topics to help build the capability and performance of the infrastructure system and to support discussions with the sector. We publish reports that we commission or author ourselves – including research insights, ‘deep dive’ inquiries, project reviews, economic analysis, and policy insights. The list below sets out our current programme of reports. We provide the Minister’s office with a heads-up before publishing.

Topic / Title	Type of report	Intended publication date	What this report or publication covers
Taking care of Tomorrow Today: An Asset Management State of Play	Research report	Week of 28 October	This paper outlines how mature our asset management tools and processes are across different infrastructure sectors, and provides recommendations to improve public sector asset management [TW-2024-338 refers].
Pipeline Snapshot	Report	31 October	Our regular update on the Infrastructure Pipeline.
Introducing water meters	Case studies	1 November	Includes foreword from us, followed by case studies which look into some of the challenges and lessons learned when water meters were introduced in Kapiti and Nelson. Commissioned from Pat Dougherty, currently CE of Wellington Water. This will be published in conjunction with a webinar hosted by LGNZ [TW-2024-423 refers].
Delivering better value and better outcomes: changing practices in infrastructure delivery	Delivery guidance	Early November	Based on best international practice, this report points to ‘lowest price tender’ as generally giving poor long-term outcomes where major projects are concerned. And highlights some delivery principles that will help government become a better infrastructure client when conceiving, designing and building major infrastructure projects.
Towards better contracts	Delivery guidance	Early November	Contracts express and drive the relationship between client and delivery partner/s, and as such are a cornerstone of good projects. This report looks at New Zealand government contracting practice and the relationships this drives/supports from the perspective of a number of different agents: client, engineer, lawyer, contractor, etc – highlighting what they’ve said in structured interviews about this.

Testing our thinking: Developing an enduring National Infrastructure Plan (this is a working title for our discussion document)	Discussion document	5 November	This discussion document will share our initial thinking on the development of the National Infrastructure Plan and seek early feedback. The discussion document will draw upon the Commission's previous work, including the New Zealand Infrastructure Strategy and further evidence that we have gathered since then. We have provided you with an early draft this week [TW-2024-501 refers].
PPP Framework: A Blueprint for Future Transactions	Guidance document	7 November	This document outlines enhancements to the government's approach to planning, procuring and delivering Public Private Partnership projects. We will publish this on our website to support an announcement by Ministers/Undersecretary Court.
Insurance of infrastructure against natural disasters	Research Insight	Week of 2 December	This report is expected to provide information on current approaches to insuring infrastructure assets, across multiple networks, against natural disasters. It will also explore the economic consequences of different approaches to insurance or self-insurance.
Aucklanders and their infrastructure	Research report	Week of 9 December	Using recently published research, this report will drill down into several pieces of our published research to provide Auckland-focused insights.

## Appendix B: Key milestones for the National Infrastructure Plan

Date	Deliverable	Detail	Current Status
5 November 2024	Discussion Document: Testing our thinking: Developing an enduring National Infrastructure Plan	Initial engagement to test early thinking on the Plan, seek information from the sector that we can use to shape the Plan, and provide early public visibility to the proposed approach. This continues the conversation from the Infrastructure Strategy and the Commission's research programme.	We have shared a copy of the draft discussion document with the Minister. We are receiving feedback on the draft from key Government stakeholders.
Mid-November 2024	Draft plan outline	Outline for the structure of the Plan including early thinking on key issues.	A draft outline is being developed.
September to December 2024	Background reports for Infrastructure Needs Analysis	Technical report to inform the development of the Infrastructure Needs Analysis. Background Paper: 'Paying it forward: Understanding our long-term infrastructure needs' was published on 26 September.	Work is underway on a background report on insurance against natural hazards.
Early/Mid-December 2024	Interim Report: Infrastructure Needs Analysis	Initial report for targeted external engagement outlining the initial findings across all aspects of the Infrastructure Needs Analysis	Contracts have been procured to undertake work needed to inform the interim report. This includes advice on the risks to infrastructure from natural hazards and the investment needed for decarbonisation.
Mid-December 2024	Detailed Plan outline	Outline containing information and interim findings from each workstream and noting areas where further work is required.	Work is underway on all workstreams to enable a detailed plan outline to be produced.
February to April 2025	Stakeholder and public engagement	Targeted stakeholder engagement to continue to test out thinking. Interactive public engagement to raise awareness seek feedback on key themes and issues.	
February 2025	Plan options and preliminary recommendations	Plan options and preliminary recommendations will be discussed with the Infrastructure Commission Board and the Minister.	
March 2025	Draft international benchmarking report	Draft report benchmarking relative investment levels and, where possible, infrastructure outcomes against international peers.	
March/April 2025	Infrastructure Priorities Programme Assessment (Phase 1)	First phase of assessments provided to the Minister and then published on the Commission's website	
March/April 2025	Early draft of the Plan	An early draft of the Plan will be discussed with the Infrastructure Commission Board and the Minister.	
April 2025	Draft Infrastructure Needs Analysis	Draft Infrastructure Needs Analysis incorporating findings from all research	
Mid-May 2025	Draft plan for informal review	Draft of the plan provided to the Minister on a "no surprises" basis for informal review.	
End of June 2025	Draft plan for Minister's feedback and public consultation	Draft plan approved by the Infrastructure Commission Board, provided to the Minister for formal feedback, and released for public consultation.	
July/August 2025	Public consultation period	6 week public consultation period.	
August/September 2025	Infrastructure Priorities Programme Assessment (Phase 2)	Second phase of assessments provided to the Minister and then published on the Commission's website	
September 2025	Outcomes of consultation	Analysis of the outcomes of public consultation.	
End September 2025	Minister's feedback	Minister provides written feedback on the draft plan.	
Mid-November 2025	Update on final plan	Draft of the plan provided to the Minister on a "no surprises" basis.	
December 2025	Final plan	Final plan published and provided to the Minister to table in Parliament.	
Early 2026	Government response	Government formally responds to the Plan.	