

# Draft Cabinet Paper on the National Infrastructure Plan

**Date:** 4 July 2024

**Report No:** TW-2024-440

To	Action sought	Deadline
Hon Chris Bishop, Minister for Infrastructure	<b>Provide</b> feedback on the attached draft Cabinet paper <b>Discuss</b> the paper at the meeting with officials at 8am on 11 July	11 July 2024

## Attachments

- Appendix A: Table comparing the relationship between the investment approval process/Quarterly Investment Reporting and the Infrastructure Priorities Programme
- Attachment 1: Draft National Infrastructure Plan Cabinet paper

## Contact details

Name	Role	Phone
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## Purpose

- Attached is a draft Cabinet paper on the National Infrastructure Plan (the Plan), as requested at the Infrastructure Officials meeting on 24 June.
- The draft paper sets out the purpose and scope of the Plan, and the proposed cross-agency approach for its development. It also outlines how central and local government agencies can assist with development of the Plan.
- We seek your initial feedback on the draft paper and can discuss this with you at your meeting with the Commission and the Treasury on 11 July.

4. The attached draft has been shared with the Treasury and the proposed approach discussed with DPMC, but the paper has not been shared more widely. We will carry out departmental consultation following incorporation of your initial feedback and agreement to proceed.
5. We have also attached a short table comparing the relationship between the investment approval process/Quarterly Investment Reporting and the Infrastructure Priorities Programme.
6. The proposed timeframe for lodging the Cabinet paper is:

Item	Date
Initial Draft to Minister (attached)	4 July
Discuss with officials	11 July
Departmental Consultation	12 – 18 July
Second Draft to Minister	19 July
Ministerial Consultation	23 – 30 July
Final Draft to Minister	31 July
Lodged for ECO	1 August
ECO Cabinet Committee	7 August
Cabinet	12 August

## Appendix A: Relationship between the investment approval process/Quarterly Investment Reporting and the Infrastructure Priorities Programme

	Investment approval process and QIR	Infrastructure Priorities Programme
<b>Purpose</b>	<p>Focused on prioritisation and sequencing of Crown investments.</p> <p>Provides visibility of the Government's investment portfolio – from investment intentions to investment realisation.</p> <p>Provides public accountability and transparency through quarterly publication of reports.</p> <p>Intended to build a more stable, value for money and deliverable investment pipeline and enable risks and issues to be identified early and interventions put in place where needed.</p>	<p>An independent infrastructure planning tool.</p> <p>Provides a menu of credible projects from central and local government and the private sector that current and future decision-makers can choose from.</p> <p>Encourages better use of good planning process, including development of Business Cases.</p> <p>Intended to enhance public visibility and consensus over infrastructure proposals in the planning stage over the longer term.</p> <p>Is not binding on funding decision-makers.</p>
<b>Scope</b>	<p>Central government projects – medium and high risk over \$50m.</p> <p>Covers Crown assets, including infrastructure and non-infrastructure initiatives (eg data/digital, organisational change, specialist equipment).</p>	<p>Central government, local government, private sector projects and proposals of national importance (~\$50m)</p> <p>Focused specifically on infrastructure initiatives, including non-built proposals that may avoid the need for infrastructure.</p>
<b>Strategic alignment</b>	<p>Aligned with Government priorities, system strategies (such as the NZ Infrastructure Strategy) and agency strategies</p>	<p>Aligned with New Zealand Infrastructure Strategy and/or other sector/agency strategies</p>
<b>Assessment process</b>	<p>Assessment is based on internationally-recognised 5 case model (strategic, economic, commercial, financial, management)</p> <p>Assessment process is designed to draw on both Treasury vote team view of agencies, and system leader view on asset-specific factors. The expectation is that system leaders will draw on their own asset-specific considerations/criteria for this assessment.</p>	<p>Assessment has been developed based on international best practice and is aligned with the 5 case model.</p> <p>Assessment of value for money and deliverability is focused specifically on infrastructure considerations.</p> <p>Enables the Infrastructure Commission, as a system leader, to provide Treasury with robust, high-quality, and detailed infrastructure-specific advice on particular projects.</p>