

# Infrastructure weekly update

For the week starting 15 April 2024



To: Hon Chris Bishop, Minister for Infrastructure,  
Simon Court MP, Parliamentary Under-Secretary  
to the Minister for Infrastructure

Minister's comments:

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## 1. Actions arising from previous meetings

Meeting date	Agreed action	By whom	By when	Status
11 December	Set up meeting with Transmission Gully reviewers	Minister/ TW	22 Dec	Briefing delivered 14 December [TW-2023-308]. Meeting with reviewers now scheduled for 15 April.
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED] s9(2)(f)(iv)

## 2. Key issues and updates

### 2.1. National Infrastructure Plan

On 9 April, the Infrastructure and Investment Ministers Group agreed to instruct agencies to engage with and provide information to the Infrastructure Commission to support development of the National Infrastructure Plan. [REDACTED]

[REDACTED] s9(2)(f)(iv)

*Geoff Cooper, General Manager Strategy*

### 2.2. New Dunedin Hospital – [REDACTED]

[REDACTED]

[REDACTED] s9(2)(f)(iv)

[REDACTED]

*Rebecca Robertshawe, General Manager Delivery (Acting)*

### 2.3. Upcoming events

We advise you of any significant forums or events that Infrastructure Commission staff are attending or presenting at.

Event	Event date	Description (attending/presenting/purpose)
LGNZ Combined Sector Meeting for all Mayors, Chairs and CEs	11 April	Geoff Cooper, General Manager Strategy, to discuss local government financing research.
Metro Sector Panel Discussion – LGNZ	12 April	Geoff Cooper, General Manager Strategy, will join other panellists to discuss local government financing.
Beca Asset Management Monthly Meeting	16 April	Ross Copland, Chief Executive, to speak about our priorities as well as the Government's direction for infrastructure.
Taituarā CEs Forum	18 April	Geoff Cooper, General Manager Strategy, and Graham Campbell, Principal Economist, will present local government financing research.
IPWEA International Public Works Conference	30 April – 3 May	Ross Copland, Chief Executive, will be presenting at this event.
Infrastructure Commission Symposium	9 May	Ross Copland, Chief Executive, will be speaking about the monitoring of the Infrastructure Strategy. Our Board Chair, Dr Alan Bollard, will give a speech about

		infrastructure issues over the last five years. Other Commission staff will be chairing panels on infrastructure issues, and speaking about their research.
Wellington Regional Leadership Committee Seminar	15 May	Geoff Cooper, General Manager Strategy, will be presenting on findings from some of the Commission’s recent research.
Āpōpō Congress on Asset Management	21 and 22 May	Peter Nunns, Director – Economics, will be presenting on findings from some of Commission’s recent research on 21 May. On 22 May, Ross Copland, Chief Executive, will be moderating a discussion panel.
Auckland-based Infrastructure Leaders Network Meet-Up	14 June (8am-12pm)	This event will be based on the successful format of the inaugural Meet-up in Wellington in February. The Minister and US Court are both attending. We are working with your offices to support your attendance.

*Anna Moodie, General Manager Operations*

## 3. Upcoming advice

### 3.1. Upcoming briefings and aides memoire for the Minister

We provide advice to the Minister on our work programme and our contribution to the government’s wider work programme – both proactively and in response to requests from him.

<b>Topic and <a href="#">tracking number</a></b>	<b>Date due to your office</b>	<b>What this advice covers</b>	<b>Deadline for Minister’s feedback</b>
Local government infrastructure considerations and challenges [TW-2024-387]	Sent 11 April	A ‘setup’ briefing to support your regular monthly meetings with Local Government New Zealand, beginning 16 April. Outlines the context of infrastructure in local government and identifies key issues that you could seek to advance through this engagement process.	16 April
Meeting with the Northern Infrastructure Forum on 17 April	15 April	Will provide background information and possible discussion points to support you at this event.	17 April
National Infrastructure Agency (NIA)	Week of 29 April	The Commission and the Treasury will provide you with a joint briefing in response to the Expert Panel’s advice to you.	n/a
<b>Briefings re reports and publications</b>			
Policy papers relating to the ‘What’s Fair’ deep dive work programme	6 May	Informs you of our plan to publish a final report and three policy papers: <ul style="list-style-type: none"> <li>• Final report – <i>Paying for infrastructure: What’s fair? Insights, findings and recommendations</i></li> <li>• Supplementary papers:               <ul style="list-style-type: none"> <li>– <i>How various pricing policies affect households across different income levels</i></li> <li>– <i>Pricing policy simulations</i></li> <li>– <i>Access and quality of four networked infrastructure services</i></li> </ul> </li> </ul>	For publication the week beg 20 May

Māori engagement in infrastructure – research report	8 May (tbc)	Informs you of our plan to publish a report into Māori engagement on projects initiated by infrastructure providers as well as a summary of the history of Māori experiences of infrastructure development.	For publication 20 May (tbc)
Approaches to infrastructure pricing – research report	May	Will outline insights from a current pricing analysis being conducted by PWC as part of a programme of work to develop an economic framework for pricing infrastructure across four sectors – land transport, water, telco and energy.	n/a

### 3.2. Upcoming briefings and aides memoire for the Parliamentary Under-Secretary

We provide advice to Mr Court in line with his delegations from the Minister – both proactively and in response to requests from him. All advice to Mr Court is copied to the Minister.

<b>Topic and <a href="#">tracking number</a></b>	<b>Date due to your office</b>	<b>What this advice covers</b>	<b>Deadline for US's feedback</b>
Review and refresh of the Crown's PPP policy, framework, and contracting models	Final advice by 30 September with interim briefings and milestones tbc	The Minister for Infrastructure's upcoming Cabinet Paper on Infrastructure Funding and Financing will allocate the Parliamentary Under-Secretary responsibility for the review and refresh of the Crown's PPP, Sale and Leaseback and Unsolicited Proposal policies, frameworks and contracting models. We will work together with the Treasury and other agencies on these matters, with the Commission taking lead responsibility for the PPP Review.	n/a

### 3.3. Monitoring and performance reports

We provide quarterly reports on our performance against the Statement of Performance Expectations, regular updates on the National Infrastructure Pipeline, and updates on cross-government work to deliver the Infrastructure Strategy.

<b>Topic</b>	<b>Date due to your office</b>	<b>What this report covers</b>	<b>Timeline</b>
Third quarter report for 2023/24	30 April	Reports on progress against measures in the Commission's Statement of Performance Expectations for 2023/24	N/A

### 3.4. Upcoming Cabinet papers

We provide advice to you on upcoming papers that you or your colleagues are taking to Cabinet, where relevant to the infrastructure system.

Lead Minister	Description	Date due to your office	Committee	Timeframe
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

s9(2)(g)(i)

### 3.5. Ministerial Official Information Act requests

Where requested, we provide information to inform responses to OIAs that you receive.

Date received from your office	Correspondent	Description of request	Date due to Minister	Date due to send
29 February	[REDACTED]	Request for a number of specific briefings provided to the Minister for Infrastructure between 1 December 2023 and 15 February 2024	Sent 14 March 2024	25 March 2024
1 March s9(2)(a)	[REDACTED]	Request for 2 specific briefings provided to the Minister for Infrastructure dated 19 February disclosed under WPQ 927 (2024)	Sent 8 March 2024	28 March 2024
5 March	[REDACTED]	Request for a number of specific briefings provided to the Minister for Infrastructure between 19-27 February disclosed under WPQ 1189 (2024)	Sent 21 March 2024	3 April 2024
27 March	[REDACTED]	Request for a number of specific briefings provided to the Minister for Infrastructure between 29 February-6 March as disclosed under WPQ 2247 (2024)	16 April	26 April 2024
3 April	[REDACTED]	Copies of specific briefings provided to the Minister for Infrastructure	19 April	1 May 2024
5 April	[REDACTED]	Partial transfer – request for <i>“any information that has been sent from the Ministers of Infrastructure, Regional Development and Transport to outside parties regarding suitable applicants for the government’s Fast Track Advisory Group”</i>	11 April (on 9 April, we advised that TW does not hold any information within scope)	30 April 2024

### 3.6. Departmental Official Information Act requests

We provide you with a heads-up on OIAs that we have received and our proposed response.

Date received	Correspondent	Description of request	Date due to send
14 March	Being coordinated by the Ministry for the Environment	Proactive release of documents relating to Fast Track Consenting. With your office for review.	Asap
4 April s9(2)(a)	[REDACTED]	Information regarding expenditure on public relations and communications support by the Infrastructure Commission	3 May

### 3.7. Upcoming Ministerial meetings

Where requested, we provide support for meetings the Minister is attending.

Meeting	Meeting date	Who will be attending/presenting	Comment / action
Meeting with Transmission Gully post-construction reviewers	15 April	Steve Richards, Reviewer (NineSquared) and Lindsay Crossen, Peer Reviewer (Lincross Contracting), Rebecca Robertshawe and Brendan Herder (Infracom) and representatives from NZTA	A briefing on the TG post-construction review was delivered 14 December [TW-2023-308].
Meeting with Infrastructure Expert Advisory Panel	29 April (tbc)	Minister, IEAP	To discuss the IEAP's draft report
Housing Ministers Group meeting	30 April, 7.30-8.30pm	Tbc	Tbc

[Note that, due to timeframes, Written and Oral Parliamentary questions and media requests will be provided directly to the Minister's office and not signalled in this report.]

### 3.8. Upcoming meetings for the Parliamentary Under-Secretary

Where requested, we provide support for meetings US Court is attending (in addition to those he attends with the Minister, above).

Meeting	Meeting date	Who will be attending/presenting	Comment / action
Education Infrastructure	15 April	Andy Hagan and Rebecca Robertshawe, Delivery (Infracom)	To discuss the Education Infrastructure Review Terms of Reference and emerging issues relevant to US Court's delegation

## Appendix A: List of upcoming reports and publications

We investigate a range of topics to help build the capability and performance of the infrastructure system and to support discussions with the sector. We publish reports that we commission or author ourselves – including research insights, ‘deep dive’ inquiries, project reviews, economic analysis, and policy insights. The list below sets out our current programme of reports. We provide the Minister’s office with a heads-up before publishing.

Topic / Title	Type of report	Intended publication date	What this report or publication covers
Monitoring progress against the Infrastructure Strategy	Monitoring report	9 May 2024	This report will show progress against the New Zealand Infrastructure Strategy’s 68 recommendations. This report will meet the monitoring requirements spelled out in our SPE.
Water metering and leakage	Research report	May 2024	Includes cover note and report commissioned from Pat Dougherty, Director Wellington Water, about experiences in introducing water metering.
Infrastructure pricing with case studies in transport	Research Insight	May 2024	This is part of a programme of work to develop an economic framework for pricing infrastructure across four sectors – land transport, water, telco and energy. Research to be published includes current pricing analysis done by PwC.
Paying for infrastructure – Deep dive topic	Research report	May 2024	Final report of deep dive summarising key findings and recommendations from project and supplementary reports.
Potential sites for aggregate extraction in fast growing regions	Research report	May 2024	This work is being undertaken by GNS and is intended to provide useful spatial planning information to inform local government integrated planning. The product will provide geospatial information on potential aggregate sources in four regions: Auckland, Wellington, Tauranga and Queenstown where supply is currently constrained. Between now and publication we are engaging with the relevant local government agencies and MBIE, and then with the quarrying sector, to ensure the final product is fit for purpose. The

			published geospatial data will be hosted by GNS with free password protected access for users.
Māori engagement in Infrastructure	Research report	May 2024	This work aims to deliver on a recommendation in the New Zealand Infrastructure Strategy for 'a 'state of play' of Māori engagement for infrastructure'. It includes both a report into Māori engagement on projects initiated by infrastructure providers as well as a summary of the history of Māori experiences of infrastructure.
<i>Taking care of Tomorrow Today: An Asset Management State of Play</i>	Research report	Q2 2024	This paper outlines how mature our asset management tools and processes are across different infrastructure sectors, and provides recommendations to improve public sector asset management.
Transmission Gully post-construction review	Project review	Q2 2024	In August 2020, the Government directed us to oversee an independent review of how the Transmission Gully Project was commissioned. When this was released in April 2021, we were instructed to do a further review once the project was complete. While we expected to have the review finalised in late 2022, the project's construction is not yet technically complete. However, the post-construction review is ready for publication if/when the Minister agrees. A briefing on this was provided to the Minister on 14 December [TW-2023-308 refers].
[REDACTED]	[REDACTED]	[REDACTED]	s9(2)(f)(iv) [REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	s9(2)(g)(i) [REDACTED]

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Insurance of  
infrastructure against  
natural disasters

Research Insight

Q3/Q4 2024

This report is expected to provide information on current approaches to insuring infrastructure assets, across multiple networks, against natural disasters. It will also explore the economic consequences of different approaches to insurance or self-insurance.

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