

Infrastructure weekly update

For the week starting 3 June 2024



To: Hon Chris Bishop, Minister for Infrastructure

Minister's comments:

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1. Actions arising from previous meetings

Meeting date	Agreed action	By whom	By when	Status
29 January	Provide advice on prioritisation, implications and trade-offs for development of 30-year infrastructure plan	TW	For May Budget decisions	Pending

2. Key issues and updates

2.1. National Infrastructure Plan

We are preparing to open applications for the Infrastructure Priorities Programme on 19 June 2024. We will prepare a media statement and talking points for you.

Peter Nunns, Acting General Manager Strategy (National Infrastructure Plan)

2.2. New Dunedin Hospital (NDH) Review

The independent expert review of NDH is now complete. A copy of the review report and a cover briefing has been provided in this week's bag.

Andy Hagan, General Manager Delivery

2.3. PPP review

We, along with the Treasury, met with Under Secretary Court on 28 May to discuss our recent report on refreshing the Crown's PPP model. More broadly, our recent focus has been on:

- supporting agencies with preparatory work on potential PPP projects (e.g., s9(2)(f)(iv) [redacted]), using that activity to inform potential changes to the model; and
- broader stakeholder engagement to inform the review (e.g., s9(2)(f)(iv) [redacted]).

In the near term, we intend to provide fuller advice on the workplan and interim deliverables for the review. It would be useful to briefly discuss your expectations for involvement in the review s9(2)(g)(i) [redacted].

Andy Hagan, General Manager Delivery

2.4. National Infrastructure Agency

We continue to support the Treasury as it develops a response to the expert panel's proposals and are scheduled to discuss our perspectives on the NIA with you on Tuesday 4 June. Separate advice covering our response to the expert panel's report, and key issues we would like to discuss, will be provided to you on Friday 31 May.

Andy Hagan, General Manager Delivery

2.5. Upcoming events

We advise you of any significant forums or events that Infrastructure Commission staff are attending or presenting at.

Event	Event date	Description (attending/presenting/purpose)
Webinar: release of aggregate opportunity maps	5 June	This webinar will share the findings of our work to identify aggregate extraction opportunities close to high-growth areas. Ross Copland will present, along with representatives from GNS and Wellington Regional Leadership Committee.
Building Together Transitioning To Tomorrow, forum hosted by Minter Ellison	6 June	Ross Copland will be speaking on a panel: <i>Making the most of what we've got</i> . Ministers Willis and Bishop will also be participating in the forum as panel members.
Webinar: Understanding the impact of infrastructure charges on households	7 June	Pre-release webinar for core infrastructure central government agencies about research into the impact of how changes to the way we pay for infrastructure affect different households. This is the final research in our deep dive into what's fair when it comes to paying for infrastructure.
Webinar: Understanding the impact of infrastructure charges on households	10 June	As per the item above, this pre-release webinar is for other interested central government agencies, local government, and other key stakeholders.
IPANZ-hosted webinar: What's fair when it comes to paying for infrastructure	11 June	To coincide with release of the reports, members of the Commission's inquiry team will be presenting findings and insights from the full research programme.
Infrastructure New Zealand AGM	11 June	Ross Copland will be speaking at this event.
Transportation Group Conference	12 June	Nadine Dodge, Principal Economist will be speaking at this event about the national infrastructure plan and the Commission's research on fairness.
Auckland-based Infrastructure Leaders Network Meet-Up (Commission event)	14 June (8am-12pm)	This event will be based on the successful format of the inaugural Meet-up in Wellington in February. The Minister and US Court are both attending. We are working with your offices to support your attendance.
Local Government New Zealand Infrastructure Symposium	14 June	Peter Nunns, Director – Economics, will present findings of some of our recent research, including infrastructure pricing.
Quarry NZ Conference	18 July	Ross Copland will be speaking at this event and sharing the Commission's work on aggregate modelling.

Anna Moodie, General Manager Operations

3. Upcoming advice

3.1. Upcoming briefings and aides memoire for the Minister

We provide advice to the Minister on our work programme and our contribution to the government’s wider work programme – both proactively and in response to requests from him.

Topic and tracking number	Date due to your office	What this advice covers	Deadline for Minister’s feedback
NDH Independent Expert Review report [TW-2024-398]	Sent 30 May	Will outline the findings of the Expert Review and propose next steps.	n/a
Government Policy Statement on Land Transport – feedback and talking points [TW-2024-415]	Sent 30 May	To provide background and talking points for your feedback on the Minister of Transport’s Cabinet paper that will request approval for release of the final GPS, which needs to be published by 30 June.	4 June
Summary of InfraCom’s position on the Expert Advisory Panel’s report on the National Infrastructure Agency	31 May	Outlines our views on the expert panel’s report, and key issues we would like to discuss with you on 4 June.	For discussion with you at 5.15pm on 4 June.
Building Together conference on 6 June	4 June	Minter Ellison has organised this conference. You and Hon Willis will be on a panel to discuss procurement and funding models, construction and infrastructure priorities. This aide memoire will provide context and talking points.	6 June
Update on the purpose, scope and deliverables for the National Infrastructure Plan	6 June	This update was requested by you on 27 May. Will include an updated stump speech on the NIP for use in a range of upcoming events.	n/a

Topic and tracking number	Date due to your office	What this advice covers	Deadline for Minister's feedback
Infrastructure Leaders Network meet up in Auckland on 14 June	11 June	Background information and talking points for your attendance at this second INL meeting in Auckland (building on the earlier ILN meet-up in Wellington)	14 June
Background for Estimates hearing	14 June	Background for the Estimates select committee hearing on 18 June	18 June
Briefings re reports and publications			
Release of final reports for the 'What's Fair' research programme [TW-2024-416]	Sent 30 May	Informs you of our plan to publish the final two reports in the "what's fair" research programme: "What's fair when it comes to paying for infrastructure? Insights and findings" and "Understanding how infrastructure charges affect households".	For publication 11 June
Commentary papers on Infrastructure Pricing Study – research reports	June	Aide memoire will outline key findings from two research reports that consider how Infrastructure Strategy recommendations about transport pricing (congestion pricing/road tolls) and water pricing (volumetric charging/metering) may affect these sectors' performance against the best practice pricing principles outlined in the PwC Infrastructure Pricing Study. These papers are signalled in an aide memoire delivered 23 April [TW-2024-393 refers].	For publication in June (tbc)

3.2. Upcoming briefings and aides memoire for the Parliamentary Under-Secretary

We provide advice to Mr Court in line with his delegations from the Minister – both proactively and in response to requests from him. All advice to Mr Court is copied to the Minister.

Topic and tracking number	Date due to your office	What this advice covers	Deadline for US’s feedback
Infrastructure Leaders Network meet up in Auckland on 14 June	11 June	Background information and talking points for your attendance at this second INL meeting in Auckland (building on the earlier ILN meet-up in Wellington)	14 June

3.3. Monitoring and performance reports

We provide quarterly reports on our performance against the Statement of Performance Expectations, regular updates on the National Infrastructure Pipeline, and updates on cross-government work to deliver the Infrastructure Strategy.

Topic	Date due to your office	What this report covers	Timeline
Final SPE	Before 30 June	Provides the Commission’s Statement of Performance Expectations, including outputs, outcomes and measures	N/A
Q4 Quarterly Report	End of July	Provides an update of our progress on key aspects of our work programme, and performance against the SPE.	N/A
Annual report	tbc		tbc

3.4. Upcoming Cabinet papers

We provide advice to you on upcoming papers that you or your colleagues are taking to Cabinet, where relevant to the infrastructure system.

Lead Minister	Description	Date due to your office	Committee	Timeframe
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s9(2)(g)(i)



s9(2)(g)(i)

3.5. Ministerial Official Information Act requests

Where requested, we provide information to inform responses to OIAs that you receive.

Date received from your office	Correspondent	Description of request	Date due to Minister	Date due to send
14 May	s9(2)(a)	Copies of briefings disclosed under WPQ 4093	31 May	11 June
14 May		Copies of listed reports	31 May	11 June

3.6. Departmental Official Information Act requests

We provide you with a heads-up on OIAs that we have received and our proposed response.

Date received	Correspondent	Description of request	Date due to send
14 March	Being coordinated by the Ministry for the Environment	Proactive release of documents relating to Fast Track Consenting.	These docs have now been published on the MfE website – we will consider publishing TW docs on our website.

7 May	s9(2)(a)	Copies of specific briefings provided to the Minister for Infrastructure - transferred from the office of the Minister for Infrastructure [OIA24-CB109] Draft reply sent to Minister's office for feedback on 23 May.	5 June
23 May		Any advice the Infrastructure Commission has given regarding work on a Waitematā Harbour Crossing, from October 2023 to present	21 June

3.7. Upcoming Ministerial meetings

Where requested, we provide support for meetings the Minister is attending.

Meeting	Meeting date	Who will be attending/presenting	Comment / action	TW lead
Meeting re NIA establishment	4 June, 5.15-5.45pm	Minister, InfraCom Chair and CE (and potentially others tbc)	We will provide an aide memoire with a summary of our position.	Ross Copland, Andy Hagan
Post-Budget speech	5 June, from 12 noon	Minister to speak at Dunedin Chamber of Commerce	tbc – office to lead.	
Meeting with Dean Kimpton, Auckland Transport CE	6 June, 11.15am	Minister Bishop and Dean Kimpton	This is a quick meeting at the venue for the Building Together conference.	
Building Together conference (Minter Ellison)	6 June, 11.30am	Ministers Willis and Minister Bishop will be on a panel to discuss procurement and funding models, construction and infrastructure priorities	We will provide an aide memoire with context, talking points/FAQs by 4 June.	Brendan Herder
Meeting with LGNZ	10 June, 1.15pm	LGNZ and InfraCom (attendance tbc)	A briefing is probably not required – tbc	
Meeting with Beca CE	11 June, 3.30pm	Minister Bishop and Beca CE	CIP has provided an aide memoire.	

Meeting	Meeting date	Who will be attending/presenting	Comment / action	TW lead
Going for Housing Growth meeting	11 June, 4.15pm	Geoff Cooper and Peter Nunns to attend.	Agenda tbc	
Quantity Surveyors conference	13 June, 9.30am	Ministers Bishop and Penk	Minister to deliver keynote and participate on a panel with Hon Penk. We will provide speech notes, Q&As and talking points in conjunction with MBIE (building & construction)	Simon Thomas
Tasman Business Circle lunch	13 June, 12.30pm	Minister Bishop	Minister will give a 15 minute speech across all his portfolios. Will use latest speech material provided by TW.	
LGNZ Infrastructure Symposium networking function	13 June, 5.30pm	Minister Bishop	Talking points etc tbc.	
Infrastructure Leaders Network event in Auckland	14 June, 10.30am	Minister Bishop and US Court both attending.	We will provide an aide memoire and talking points.	Nicola Richardson
Russell McVeagh board series	12-2pm	Minister Bishop	Nothing needed	
Property Council New Zealand Rider Levett Bucknall Property Industry Awards 2024	14 June, evening	Minister – not speaking but presenting an award. Rt Hons Luxon and Peters and Hons Penk, Seymour and McAnulty have also been invited.	HUD has asked us to contribute to a background aide memoire and talking points	HUD is leading

Meeting	Meeting date	Who will be attending/presenting	Comment / action	TW lead
Estimates select committee hearing	18 June, 2.30pm	Ross Copland and Raveen	Tbc	Anna Moodie
Going for Housing Growth meeting	18 June, 4.30pm	Geoff Cooper and Peter Nunns to attend.	Agenda tbc	
Monthly meeting Minister Bishop/US Court	18 June, 6.30pm	Minister, US Court, MfE and InfraCom officials as required	Agenda tbc	
Infrastructure and Investment Ministers Meeting	18 June, 7pm	Ministers Willis, Bishop, Brown, Jones, US Court, officials		
Meeting with Chorus	19 June, 1.15pm	Minister Bishop and CE of Chorus	Briefing from MBIE?	
Meeting with Downers	19 June, 4pm	Minister Bishop and CE of Downers	We will contribute to a background briefing as required.	
Telecommunications Forum	20 June, 2.30pm	Minister Bishop	Agenda likely to focus on RMA (MfE lead), critical infrastructure resilience (DPMC lead).	
Housing Ministerial Group	25 June, 7.30pm	Hons Willis, Upston, Potaka, Penk and US Court. Geoff Cooper to attend for InfraCom	tbc	
Meeting with Minister Brown and Fletchers	26 June, 12pm	Hons Bishop, Brown and officials (tbc)	We will contribute to a background briefing as required.	
Property Institute speech	26 June, 5.30pm	Minister Bishop	Probably nothing required from us.	
RMA Ministerial Group	26 June, 7pm	Ministers and US Court. Barbara Tebbs and Paul Alexander to attend for InfraCom	Tbc	

Meeting	Meeting date	Who will be attending/presenting	Comment / action	TW lead
Meeting with Meridian re fast track consenting	27 June, 3.30pm	Tbc	We will contribute to a background briefing as required.	
Going for Housing Growth meeting	27 June, 4.15pm	Geoff Cooper and Peter Nunns to attend.	Agenda tbc	
Fortnightly meeting: InfraCom Chair and Minister	1 July, tbc	Regular fortnightly 1:1 (ahead of standing officials meeting)		

3.8. Upcoming meetings for the Parliamentary Under-Secretary

Where requested, we provide support for meetings US Court is attending.

Meeting	Meeting date	Who will be attending/presenting	Comment / action
Infrastructure Leaders Network event in Auckland	14 June, 10.30am	Minister Bishop and US Court both attending.	We will provide an aide memoire and talking points.
Monthly meeting Minister Bishop/US Court	18 June, 6.30pm	Minister, US Court, MfE and InfraCom officials as required	Agenda tbc
Infrastructure and Investment Ministers Meeting	18 June, 7pm	Ministers Willis, Bishop, Brown, Jones, US Court, officials	Papers will be circulated by the Tsy Secretariat.
Housing Ministerial Group (tbc)	25 June, 7.30pm	Hons Willis, Upston, Potaka, Penk and US Court. Geoff Cooper to attend for InfraCom	Tbc
RMA Ministerial Group	26 June, 7pm	Ministers and US Court. Barbara Tebbs and Paul Alexander to attend for InfraCom	Tbc

[Note that, due to timeframes, Written and Oral Parliamentary questions and media requests will be provided directly to the Minister's office and not signalled in this report.]

Appendix A: List of upcoming reports and publications

We investigate a range of topics to help build the capability and performance of the infrastructure system and to support discussions with the sector. We publish reports that we commission or author ourselves – including research insights, ‘deep dive’ inquiries, project reviews, economic analysis, and policy insights. The list below sets out our current programme of reports. We provide the Minister’s office with a heads-up before publishing.

Topic / Title	Type of report	Intended publication date	What this report or publication covers
Potential sites for aggregate extraction in fast growing regions	Research report	W/C 3 June 2024	This work is being undertaken by GNS and is intended to provide useful spatial planning information to inform local government integrated planning. The product will provide geospatial information on potential aggregate sources in four regions: Auckland, Wellington, Tauranga and Queenstown where supply is currently constrained. Between now and publication we are engaging with the relevant local government agencies and MBIE, and then with the quarrying sector, to ensure the final product is fit for purpose. The published geospatial data will be hosted by GNS with free password protected access for users. We will provide you an aide memoire on this work in late May.
Māori engagement in Infrastructure	Research report	W/C 10 June 2024	This work aims to deliver on a recommendation in the New Zealand Infrastructure Strategy for ‘a ‘state of play’ of Māori engagement for infrastructure’. It includes both a report into Māori engagement on projects initiated by infrastructure providers as well as a summary of the history of Māori experiences of infrastructure.
What’s fair when it comes to paying for infrastructure? Insights and findings	Research report	11 June 2024	Final report as part of the ‘deep dive’ research programme examining what’s fair when it comes to paying for infrastructure. Report will summarise key insights and findings from across the research programme.
Understanding how infrastructure charges affect households	Research report	11 June 2024	Third and final research report associated with the “what’s fair” deep dive research programme. This report is written primarily for officials and focusses on the importance of undertaking distributional analysis when making policy decisions about the structure of infrastructure charges. Technical appendices which support this research will also be released at this time.

Water metering and leakage	Research report	June 2024	Examines the economic and societal benefits of using water metering and volumetric charging to help solve water network-related challenges.
Transport pricing case studies	Research report	June 2024	This looks at experience of tolling, congestion charging and other forms of pricing and demand management.
Transparency response paper	Response to research	July 2024	This report analyses the possible actions the Government could make in response to the Infrastructure Commission's work on transparency in projects. A briefing on this was provided to the Minister on 26 March [TW-2024-339 refers].
Taking care of Tomorrow Today: An Asset Management State of Play	Research report	July 2024	This paper outlines how mature our asset management tools and processes are across different infrastructure sectors, and provides recommendations to improve public sector asset management.
Introducing water meters	Case studies	July 2024	Includes foreword from us, followed by case studies and reflections on introducing water metering commissioned from Pat Dougherty, Director Wellington Water. These are about his experiences introducing water metering in Kapiti and Nelson.

s18(d)