

Infrastructure weekly update

For the week starting 16 September 2024



To: Hon Chris Bishop, Minister for Infrastructure

Minister's comments:

Table of Contents

- 1. Actions arising from previous meetings 2
- 2. Key issues and updates 3
 - 2.1. Scott Base Redevelopment 3
 - 2.2. National Infrastructure Plan 3
 - 2.3. Sector and Government Energy Transition Framework 3
 - 2.4. Upcoming events 4
- 3. Upcoming advice 6
 - 3.1. Upcoming briefings and aides memoire for the Minister 6
 - 3.2. Upcoming briefings and aides memoire for the Parliamentary Under-Secretary 7
 - 3.3. Monitoring and performance reports 8
 - 3.4. Upcoming Cabinet papers 8
 - 3.5. Ministerial Official Information Act requests 10
 - 3.6. Departmental Official Information Act requests 11
 - 3.7. Upcoming Ministerial meetings 12
 - 3.8. Upcoming meetings for the Parliamentary Under-Secretary 14
- Appendix A: List of upcoming reports and publications 15
- Appendix B: Key milestones for the National Infrastructure Plan 17

1. Actions arising from previous meetings

Meeting date	Agreed action	By whom	By when	Status
20 August IIMG	Bring a paper on the National Infrastructure Plan to a future IIMG meeting	TW	Scheduled for the 15 October IIMG meeting	Pending
9 September Officials meeting	Provide a revised version of TW-2024-472 to include further information about programme milestones and deliverables (including for the IPP), and how these will be used	TW	13 September (ahead of the officials meeting on 16 September)	Pending

2. Key issues and updates

2.1. Scott Base Redevelopment

s9(2)(f)(iv), s9(2)(g)(i) on the Scott Base Redevelopment (SBR) noting a design re-set (post the independent expert review conducted earlier this year). This reset involves Antarctica New Zealand abandoning its large modular 3 building proposal as undeliverable within budget and resetting with a new master site plan and a design that utilises smaller prefabricated modules with increased refurbishment of existing assets. s9(2)(f)(iv), s9(2)(g)(i)

SBR features as a dashboard within the Quarterly Investment Reporting to ensure the IIMG is across key issues. Infracom participates in the Ministry of Foreign Affairs and Trade SBR monitoring group and supports the current design reset approach and revised business case timing.

Andy Hagan, General Manager Delivery

2.2. National Infrastructure Plan

Work Programme

We have attached, at Appendix B of this report, the key milestones for the Plan, including an update on current status. These milestones include the assessment dates for the Infrastructure Priorities Programme. Phase 1 is expected to be completed in March/April 2025 and Phase 2 in August/September 2025.

Current Investment Intentions

Pipeline submissions for the quarter ending 30 September are flowing in. In this quarter we have focussed on improving data quality from existing submitters and onboarding new local government organisations. We are working with DIA to obtain information on local government 10-year capital investment intentions.

Gap Analysis

The scope and methodology are being developed for the gap analysis workstream. This will bring together the top-down (infrastructure needs analysis) and bottom-up (investment intentions and infrastructure priorities programme) data and analysis to identify:

- where New Zealand may be over- or under-investing in infrastructure
- how infrastructure investment could be better planned and programmed to improve outcomes
- trade-offs between areas of infrastructure need, as well as funding constraints, to support prioritisation of infrastructure investment.

Peter Nunns, Acting General Manager, Strategy

2.3. Sector and Government Energy Transition Framework

The proposed Energy Transition Framework provides a forum for Government agencies to engage with energy sector participants on aligned approaches to renewable energy provision. s9(2)(f)(iv)

s9(2)(f)(iv)



Barbara Tebbs, General Manager, Policy

2.4. Upcoming events

We advise you of any significant forums or events that Infrastructure Commission staff are attending or presenting at.

Event	Event date	Description (attending/presenting/purpose)
Infrastructure Priorities Programme webinar (Commission to host)	17 September	This webinar will focus on the IPP for local government. Main presentation to be given by Nadine Dodge, Principal Economist. We have been promoting this through our local government networks.
Infrastructure Priorities Programme webinar (Commission to host)	18 September	This webinar will provide a general overview on the IPP for those interested in learning more. Main presentation to be given by Nadine Dodge, Principal Economist. We have been promoting this through our stakeholder networks.
Initial National Infrastructure Plan Government Agency Forum (Commission organising)	19 September	We have invited key central government agencies (Treasury, DPMC, MoT, NZTA, MBIE, DIA, HUD, MoE, Health New Zealand, Corrections, NZDF, MoJ, Rau Paenga and CIP) to an initial National Infrastructure Plan Government Agency Forum to ensure representatives from these agencies are able to contribute to the development of the Plan; that the Plan appropriately reflects the input and requirements of these entities; and that the Plan's recommendations are well-considered, viable and supported. We aim to host monthly meetings. The agenda of the first forum meeting will include an overview of the Plan and the development process, discussion of a draft terms of reference for the forum, and upcoming milestones and events. These meetings will be led by Jon Butler, Director – Infrastructure Strategy.
Infrastructure Leaders Network Meet-Up, Christchurch	4 October	This event follows from others we have convened, and that you attended, in Wellington and Auckland. Minister Bishop is not available. US Court has confirmed that he will attend and host a ½ hour Q&A session. Minister Penk was invited but is unavailable.
National Lifeline Utilities Forum, Christchurch	17-18 October	Geoff Cooper, Acting CE, and Nadine Dodge, Principal Economist, will be delivering a keynote speech on the topic of 'Making the Case for Change' that will include a discussion on the National Infrastructure Plan, along with some of the Commission's research on insurance of infrastructure against natural disasters. We understand that Under Secretary Court is also scheduled to speak.
Construction Procurement Summit,	24 October	Rebecca Robertshawe, Director – Projects and Programmes, will be an online panel member to discuss 'Making it easier

Sydney, AU (joining panel online)		for contractors to work with Government by establishing modern and mature procurement practices'.
National Infrastructure Plan – three stakeholder engagement events	Late October/Early November (tbc)	We are planning three stakeholder events between late October and early November to discuss our proposed approach and seek feedback on our development of the National Infrastructure Plan. These are tentatively planned to be held in Auckland, Hawke’s Bay and Christchurch.
Webinar on Congestion Charging, Helen Clark Foundation	November (tbc)	Nadine Dodge, Principal Economist will be moderating this webinar.

Anna Moodie, General Manager, Operations

3. Upcoming advice

3.1. Upcoming briefings and aides memoire for the Minister

We provide advice to the Minister on our work programme and our contribution to the government's wider work programme – both proactively and in response to requests from him.

Topic and tracking number	Date due to your office	What this advice covers	Deadline for Minister's feedback
Meeting with Pedro Vicente, CE of CIMIC Group, on 12 September	Sent 10 September	Will provide background to contracting issues in relation to Crown-funded projects delivered by CIMIC Group, including CPB.	12 September
National Infrastructure Plan work programme – further details [TW-2024-482]	Sent 12 September	This provides a revised version of TW-2024-472 to include further information about programme milestones and deliverables (including for the IPP), and how these will be used.	16 September
Meeting with Richard Templer, Chief Executive, Engineering NZ on 17 September	13 September	Background information for this meeting.	17 September
NIP: Work programme for the Infrastructure Needs Analysis	19 September	Provides further information about key deliverables for this workstream of the NIP (building on TW-2024-454 sent 22 August).	None
NIP: Assessment framework for the Infrastructure Priorities Programme	26 September	Provides further information about the three factors that will be used to assess proposals for the IPP.	None
NIP: System integration of the Plan to inform	26 September	Will describe how the NIP will be integrated into the broader planning and investment system for infrastructure (e.g. through the Government	None

Topic and tracking number	Date due to your office	What this advice covers	Deadline for Minister's feedback
investment decision-making		Response, IMS/Budget etc), and roles/responsibilities of Cabinet / Ministers / TSY/ Infracom.	
NIP: Draft update for IIMG	26 September	Provides a draft paper for you to take to the IIMG meeting of 15 October. Papers for this meeting are due to the Tsy Secretariat by 1 October.	1 October
NIP – discussion document	26 September	Provides you with a briefing on the proposed discussion document that will be released for stakeholder feedback in Mid-October.	tbc
NIP – policy and system reforms	3 October	Provides the scope and approach to the development of recommended policy and system reforms for the National Infrastructure Plan.	tbc
Meeting with Reveal on 7 October	3 October	Provides background information for this meeting.	7 October
Briefings re reports and publications			
Asset management State of Play [TW-2024-338]	19 September	Provides you with the Taking care of tomorrow today: Asset Management State of Play report.	3 October

s18(d)

3.2. Upcoming briefings and aides memoire for the Parliamentary Under-Secretary

We provide advice to Mr Court in line with his delegations from the Minister – both proactively and in response to requests from him. All advice to Mr Court is copied to the Minister.

Topic and tracking number	Date due to your office	What this advice covers	Deadline for US's feedback
None			

3.3. Monitoring and performance reports

We provide quarterly reports on our performance against the Statement of Performance Expectations, regular updates on the National Infrastructure Pipeline, and updates on cross-government work to deliver the Infrastructure Strategy.

Topic	Date due to your office	What this report covers	Timeline
Q1 Quarterly Report	End of October	Provides an update of our progress on key aspects of our work programme, and performance against the SPE.	N/A
Annual report	Before 30 November	Provides the Commission's report on financial and non-financial performance for FY24.	We have scheduled to provide you with our Annual Report on 20 November 2024. You must then present the Annual Report to the House within 5 working days (or, if Parliament is not in session, as soon as possible after the commencement of the next session).

3.4. Upcoming Cabinet papers

We provide advice to you on upcoming papers that you or your colleagues are taking to Cabinet, where relevant to the infrastructure system.

Lead Minister	Description	Date due to your office	Committee	Timeframe
s9(2)(g)(i)				

Lead Minister	Description	Date due to your office	Committee	Timeframe
s9(2)(g)(i)				

Lead Minister	Description	Date due to your office	Committee	Timeframe
s9(2)(g)(i)				

3.5. Ministerial Official Information Act requests

Where requested, we provide information to inform responses to OIAs that you receive.

Date received from your office	Correspondent	Description of request	Date due to Minister	Date due to send
22 August	s9(2)(a)	Formal minutes and action points from 28 specified meetings in May/June	6 September TW input sent 5 September	13 September
21 August		Copies of a recent briefing (re Local Government Forward work programme) and Te Waihangā's fourth quarterly report for 2023-24	Sent 11 September	18 September
26 August		Correspondence between the Minister and Hon Barbara Edmonds related to infrastructure – specifically re a bipartisan approach to infrastructure issues. [We have advised the office that we have nothing in scope]	11 September TW input sent 2 September	18 September
27 August		Copies of recent briefings and weekly reports in relation to DPMC's work on critical infrastructure resilience [DPMC leading]	16 September – TW input sent to DPMC 30 August	24 September
27 August		Copies of two recent briefings (an update for IIMG on the PPP work programme and a weekly report)	16 September	24 September

Date received from your office	Correspondent	Description of request	Date due to Minister	Date due to send
	s9(2)(a)	[rescoped on 5 September to only be for the IIMG item – combined response for CB231 and CB232]		
29 August		Copies of four recent briefings and a weekly report from InfraCom and Tsy [rescoped on 5 September to be for one InfraCom/Environment briefing about National Direction and two Tsy briefings – combined response for CB231 and CB232]	17 September	25 September

3.6. Departmental Official Information Act requests

We provide you with a heads-up on OIAs that we have received and our proposed response.

Date received	Correspondent	Description of request	Date due to send
13 August [partial transfer from the Minister – CB203]	s9(2)(a)	Feedback received by InfraCom from agencies used to inform the development of the National Infrastructure Plan [Draft sent to MO 9 September – 2 items require follow up with offices of the Ministers of Defence and Transport]	Decision letter sent 10 September
5 September		Information relating to specific proposed Waste-to-Energy projects (including but not limited to the projects proposed for Kaipara or Waimate) or Waste-to-Energy plants in general	3 October
9 September		All advice delivered on NZTA's NLTP 2024-2027	7 October
10 September		Nine questions about InfraCom staff attendance at courses run by Wall Walks	8 October
12 September		All advice on Government Policy Statement on Land Transport and National Land Transport Programme	10 October

3.7. Upcoming Ministerial meetings

Where requested, we provide support for meetings the Minister is attending.

Meeting	Meeting date	Who will be attending/presenting	Comment / action	TW lead
Weekly infrastructure officials meeting	16 September, 3.15-4pm	Minister, infrastructure officials		Geoff Cooper
Meeting with Richard Templer, Chief Executive, Engineering NZ	17 September, 3.15-3.45pm	Minister, officials tbc	We will provide an aide memoire.	Andy Hagan
Infrastructure and Investment Ministers Group	17 September, 7-8pm	Hons Bishop (Chair), Willis, Brown, Jones and US Court	Agenda tbc	Geoff Cooper
Three-monthly meeting with Minister Brown	18 September, 11.30am	Hon Brown, officials from MOT and InfraCom (Geoff Cooper and Alan Bollard)	We will provide agenda items – MOT is leading on a background briefing for the Minister of Transport	Andy Hagan
Meeting with Mark Jurgeleit, Cello Communications	18 September	Minister	tbc – Tsy to lead	Andy Hagan
Meeting with BlueFloat (tbc)	19 September, 11.30am	Minister, officials tbc	tbc – MfE is leading. We will provide notes from our meeting with them as relevant.	Andy Hagan
Weekly infrastructure officials meeting	23 September, 1:15-2pm	Minister, infrastructure officials		Geoff Cooper
Monthly meeting between the Minister and US Court	23 September, 2.15-2.45pm	Minister Bishop and US Court, officials tbc	Agenda tbc	Andy Hagan / Barbara Tebbs
Meeting with Infrastructure Commission Board, Wellington	25 September	Minister to attend. Details tbc	Will prepare information for the Minister to support this discussion	Anna Moodie
Going for Housing Growth officials meeting	30 September, 8:15-9am	Minister Bishop and officials (12 Sept meeting rescheduled to 30 Sept)	Agenda tbc	Peter Nunns

Meeting	Meeting date	Who will be attending/presenting	Comment / action	TW lead
Weekly infrastructure officials meeting	30 September, 4:15-5pm	Minister, infrastructure officials		Geoff Cooper
Follow-up meeting with industry leaders	October (tbc)	Minister	tbc	Andy Hagan
Meeting with Employers and Manufacturers Association (Alan McDonald, Head of Advocacy, Strategy and Finance)	Early October (tbc)	Minister Brown	To be commissioned	Andy Hagan
Meeting with Chapman Tripp	1 October (tbc)	Minister Bishop	To be commissioned	Andy Hagan
Monthly meeting between the Minister and US Court	3 October (tbc)	Minister Bishop and US Court, officials tbc	Agenda tbc	Andy Hagan / Barbara Tebbs
Meeting with Reveal	7 October	Minister	We will provide an aide memoire	Andy Hagan
Weekly infrastructure officials meeting	14 October (tbc)	Minister, infrastructure officials		Geoff Cooper
Going for Housing Growth officials meeting	14 October (tbc)	Minister Bishop and officials	Agenda tbc	Peter Nunns
Infrastructure and Investment Ministers Group	15 October, 7-8pm	Hons Bishop (Chair), Willis, Brown, Jones and US Court Papers are due to Tsy Sec by 1 October	Agenda tbc – includes NIP	Geoff Cooper
Monthly meeting between the Minister and US Court	29 October, 5-5.30pm	Minister Bishop and US Court, officials tbc	Agenda tbc	Andy Hagan / Barbara Tebbs
Infrastructure and Investment Ministers Group	12 November, 7-8pm	Hons Bishop (Chair), Willis, Brown, Jones and US Court Papers are due to Tsy Sec by 29 October	Agenda tbc	Geoff Cooper

3.8. Upcoming meetings for the Parliamentary Under-Secretary

Where requested, we provide support for meetings US Court is attending.

Meeting	Meeting date	Who will be attending/presenting	Comment / action	TW lead
Infrastructure and Investment Ministers Group	17 September, 7-8pm	Hons Bishop (Chair), Willis, Brown, Jones and US Court	Agenda tbc	Geoff Cooper
Monthly meeting between the Minister and US Court	23 September, 2.15-2:45pm	Minister Bishop and US Court, officials tbc	Agenda tbc	Andy Hagan / Barbara Tebbs
Infrastructure Leaders Network meet-up, Christchurch	4 October	US Court. We will prepare a background briefing.		Andy Hagan
Infrastructure and Investment Ministers Group	15 October, 7-8pm	Hons Bishop (Chair), Willis, Brown, Jones and US Court Papers are due to Tsy Sec by 1 October	Agenda tbc – includes NIP	Geoff Cooper
Infrastructure and Investment Ministers Group	12 November, 7-8pm	Hons Bishop (Chair), Willis, Brown, Jones and US Court Papers are due to Tsy Sec by 29 October	Agenda tbc	Geoff Cooper

[Note that, due to timeframes, Written and Oral Parliamentary questions and media requests will be provided directly to the Minister’s office and not signalled in this report.]

Appendix A: List of upcoming reports and publications

We investigate a range of topics to help build the capability and performance of the infrastructure system and to support discussions with the sector. We publish reports that we commission or author ourselves – including research insights, ‘deep dive’ inquiries, project reviews, economic analysis, and policy insights. The list below sets out our current programme of reports. We provide the Minister’s office with a heads-up before publishing.

Topic / Title	Type of report	Intended publication date	What this report or publication covers
Paying it forward: Understanding our long-term infrastructure needs	Research report	W/C 23 September	This publication will outline some key concepts that we will draw upon in long-term infrastructure needs analysis. It will outline the main drivers of infrastructure investment demand; provide brief commentary and literature review on these demand drivers; and summarise historical and projected future population growth, drawing upon published data and projections. [TW-2024-454 refers]
New Dunedin Hospital Review	Review	TBC from 26 September	Independent review to provide assurance to key ministers about how well set up the project is for success and its deliverability within budget.
What’s next? Addressing New Zealand’s infrastructure challenge (a discussion document)	Discussion document	W/C 21 October	We are currently developing a discussion document to share our initial thinking on the development of the National Infrastructure Plan and seek early feedback. We will provide you with an early draft. The discussion document will draw upon the Commission’s previous work, including the New Zealand Infrastructure Strategy and further evidence that we have gathered since then. In some areas, our thinking is well advanced, and we are able to discuss potential solutions for current or future challenges. In other areas, we will develop and test our understanding through the Plan development process.
s18(d)			
Taking care of Tomorrow Today: An Asset Management State of Play	Research report	TBC Q4 2024	This paper outlines how mature our asset management tools and processes are across different infrastructure sectors, and provides recommendations to improve public sector asset management.

Introducing water meters	Case studies	TBC Q4 2024	Includes foreword from us, followed by water metering case studies in Kapiti and Nelson commissioned from Pat Dougherty, Director Wellington Water. [TW-2024-423 refers.]
Aucklanders and their infrastructure	Research report	TBC Q4 2024	Using recently published research, this report will drill down into several pieces of our published research to provide Auckland-focused insights.

Appendix B: Key milestones for the National Infrastructure Plan

Date	Deliverable	Detail	Current Status
Mid-October 2024	Stakeholder engagement: Continuing the conversation	Initial engagement to test early thinking on the Plan, seek information from the sector that we can use to shape the Plan, and provide early public visibility to the proposed approach. This continues the conversation from the Infrastructure Strategy and the Commission's research programme.	The consultation period is tentatively scheduled to commence on 21 October 2024.
Late October	Draft plan outline	Outline for the structure of the Plan including early thinking on key issues.	Draft outline is being developed.
September to December 2024	Draft background reports on Infrastructure Needs Analysis	A series of background reports to inform the development of the Infrastructure Needs Analysis. [Insurance against natural hazards, Natural hazards risks to infrastructure, Investment demand related to decarbonisation]	Background Paper: 'Paying it forward: Understanding our long-term infrastructure needs' will be published around 19 September.
Early-December 2024	Preliminary Infrastructure Needs Analysis	Preliminary draft of the Infrastructure Needs Analysis	
Mid-December 2024	Detailed Plan outline	A detailed outline for the plan will be developed from the findings of work commissioned to November 2024.	
February to April 2025	Stakeholder and public engagement	Targeted stakeholder engagement to continue to test out thinking. Interactive public engagement to raise awareness seek feedback on key themes and issues.	
February 2025	Plan options and preliminary recommendations	Plan options and preliminary recommendations will be discussed with the Infrastructure Commission Board and the Minister.	
March 2025	Draft international benchmarking report	Draft report benchmarking relative investment levels and, where possible, infrastructure outcomes against international peers.	
March/April 2025	Infrastructure Priorities Programme Assessment (Phase 1)	First phase of assessments provided to the Minister and then published on the Commission's website	
March/April 2025	Early draft of the Plan	An early draft of the Plan will be discussed with the Infrastructure Commission Board and the Minister.	
April 2025	Draft Infrastructure Needs Analysis	Draft Infrastructure Needs Analysis incorporating findings from all research	
Mid-May 2025	Draft plan for informal review	Draft of the plan provided to the Minister on a "no surprises" basis for informal review.	
End of June 2025	Draft plan for Minister's feedback and public consultation	Draft plan approved by the Infrastructure Commission Board, provided to the Minister for formal feedback, and released for public consultation.	
July/August 2025	Public consultation period	6 week public consultation period.	
August/September 2025	Infrastructure Priorities Programme Assessment (Phase 2)	Second phase of assessments provided to the Minister and then published on the Commission's website	
September 2025	Outcomes of consultation	Analysis of the outcomes of public consultation.	
End September 2025	Minister's feedback	Minister provides written feedback on the draft plan.	
Mid-November 2025	Update on final plan	Draft of the plan provided to the Minister on a "no surprises" basis.	
December 2025	Final plan	Final plan published and provided to the Minister to table in Parliament.	
Early 2026	Government response	Government formally responds to the Plan.	