

# Foresight Environmental Infrastructure

Annual results to 31 March 2025



# The presenting team



**Edward Mountney**  
Director, Foresight

Investment Manager to FGEN since 2022.

Ed has worked with FGEN since 2016 and previously held the role of Head of Valuations across Foresight's Infrastructure division, with over 15 years of industry experience.



**Charlie Wright**  
Director, Foresight

Investment Manager to FGEN since 2024.

Charlie has managed and deployed c. £700 m of capital across European energy transition and environmental infrastructure projects with over 18 years of experience.



**Chris Tanner**  
Partner, Foresight

Investment Manager to FGEN since IPO in 2014 and Partner to Foresight Group since 2019.

Chris has over 25 years of industry experience and also serves as Chair of the Finance Forum for The Association of Renewable Energy and Clean Technology ("REA").



**Ed Warner**  
FGEN Chair

Appointed 2 August 2022.

Ed has considerable investment trust experience, having been Chair of Standard Life Private Equity Trust plc, BlackRock Energy and Resources Income Trust and HarbourVest Global Private Equity Ltd.





Section 01

# FGEN's unique investment proposition

# FGEN's mission statement

## Delivering both attractive returns and real-world positive environmental impact

Investing into private environmental infrastructure to **deliver stable returns, long-term predictable income and opportunities for growth**, across renewable energy generation, other energy infrastructure and sustainable resource management

Offering a balanced portfolio that is less exposed to fluctuations in weather patterns and that prioritises core infrastructure-like characteristics such as **long-term stable cash flows, secured revenues, inflation linkage** and the delivery of **essential infrastructure services**

Focus on **well-established sectors** driven by the need to address climate change and societal demand for sustainability, whilst leveraging maturing sectors to **unlock a broader array of opportunities across environmental infrastructure**

## Investing across three key pillars of environmental infrastructure

### Renewable energy generation

Bedrock of portfolio, diversified across wind, solar, AD, biomass, EfW and hydro

73%

Share of portfolio value

### Other energy infrastructure

Non-energy generating assets, including storage, cleaner transport and electrification

10%

Share of portfolio value

### Sustainable resource management

Waste collection and processing, water management, controlled environment

17%

Share of portfolio value

# Our investment proposition

1.

Delivering stable returns, predictable income and opportunities for growth

2.

Investing across environmental infrastructure, one of the most significant investment megatrends of this generation

3.

Differentiated offering providing diversification across mature environmental infrastructure technologies

4.

Resilient and attractive return profile with 11 years of uninterrupted dividend growth

5.

A high-quality manager with 40 years of investment experience

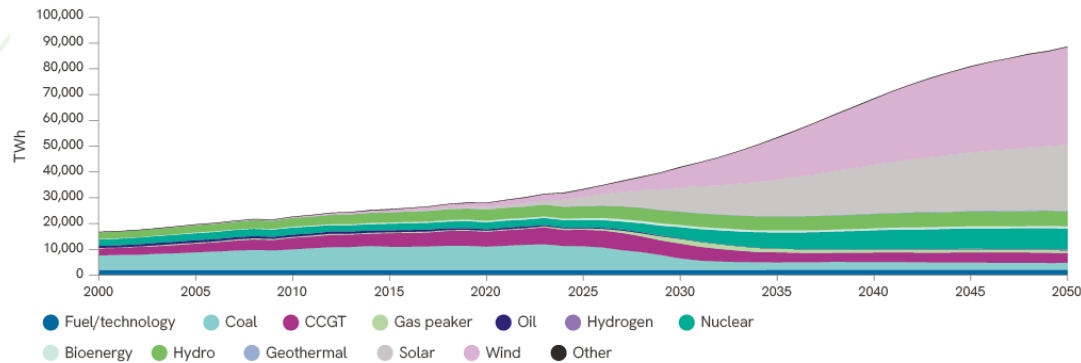
6.

Robust governance framework, providing strong manager oversight, alignment and accountability

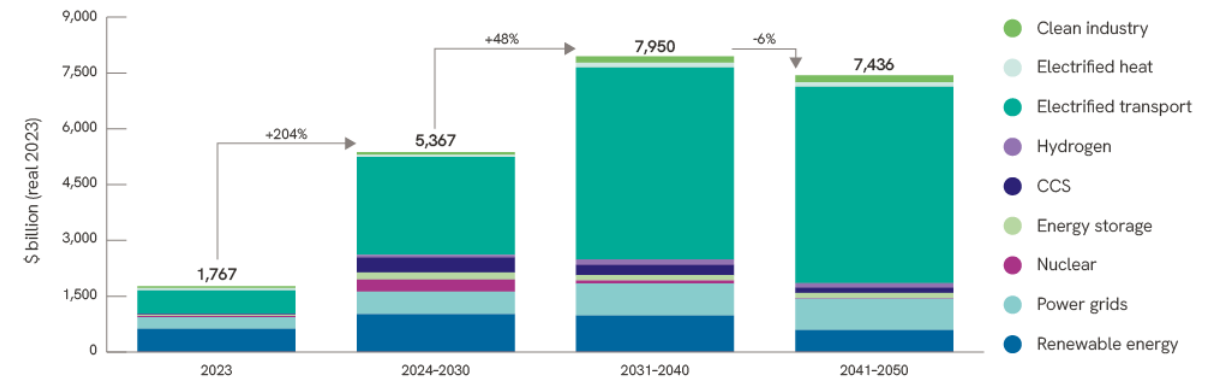
# The Market Opportunity

Environmental infrastructure represents one of the most significant investment opportunities of this generation

Global electricity generation by technology<sup>1</sup>



Energy transition investment – actual vs required<sup>2</sup>



Large and compelling, multi-decadal market opportunity:



Driven by increased demand for electrification and cost competitiveness of renewables



Supercharged by regulatory tailwinds in the form of the UK Energy Act and the EU Net Zero Industry Act



Governmental and societal push for more sustainable practices across water and waste





Section 03

# Performance review



# Performance summary

Consecutive years of record cash underlines portfolio strength

## Earnings and Net Asset Value ("NAV")

- Flat NAV Total Return of 0.6% in the period
- Annualised NAV Total Return of 7.3%<sup>5</sup>
- FY26 dividend target increased to 7.96 pence<sup>2</sup>
- Dividend target represents a yield of 10.0%<sup>4</sup>

## Record cash generation from underlying assets

- Tenth consecutive year of record cash receipts from investments
- 1.32x dividend cover FGEN's second highest since IPO
- Dividend projected to remain healthily covered

## Clear and effective capital allocation strategy

- £88.6m raised from sale of 10% of the portfolio<sup>7</sup>
- 28.7% gearing one of the lowest in the sector
- £30m share buyback programme underway; £24.3m returned to shareholders<sup>6</sup>

1. NAV total return, Net Asset Value per share, dividend cover and gearing are alternative performance measures ("APMs") and are defined in the Annual Report.
2. This is a target only, there can be no guarantee this target will be met.
3. On a declared basis.
4. Based on closing share price at the time of the results publication, 23 June 2025
5. Since IPO.
6. Buybacks completed at the time of the results publication, 23 June 2025
7. Based on an opening portfolio valuation of £891.9m

£678.7m

Net Asset Value  
FY24: £751.2m

106.5p

NAV per share<sup>1</sup>  
FY24: £113.6p

7.3%

Annualised NAV  
total return<sup>1</sup>  
FY24: 8.0%

£765.7m

Portfolio Value  
FY24: £891.9m

1.32x

Dividend cover<sup>1,3</sup>  
FY24: 1.30x

7.96p

2026 dividend  
target<sup>2</sup>  
FY25: 7.80p

£90.4m

Cash receipts  
FY24: £87.0m

28.7%

Gearing<sup>1</sup>  
2024: 31.2%



# Cashflow statement

Record cash generation, allocated in line with capital allocation priorities

All amounts presented in £million	Year ended 31 Mar 2025	Year ended 31 Mar 2024
Cash distributions from investments	90.4	87.0
Administrative expenses	(1.6)	(1.3)
Directors' fees and expenses	(0.3)	(0.3)
Investment Manager fees	(7.8)	(8.4)
Financing costs (net of interest income)	(10.5)	(7.3)
Electricity Generation Levy	(3.3)	(5.5)
<b>Cash flow from operations</b>	<b>66.9</b>	<b>64.2</b>
Acquisition & follow on investments	(30.7)	(69.2)
Disposal of assets	88.6	-
Acquisition costs	(1.6)	(0.4)
Short-term projects debtors	(2.6)	(0.9)
Purchase of treasury shares	(19.2)	-
Debt arrangement fees	(2.3)	(1.0)
(Repayment)/drawdown under the RCF	(58.9)	56.8
Dividends paid in cash to shareholders	(50.5)	(49.4)
<b>Cash movement in the period</b>	<b>(10.3)</b>	<b>0.1</b>
Opening cash balance	18.1	18.0
<b>Group cash balance at 31 March</b>	<b>7.8</b>	<b>18.1</b>

## Record cash generation

- Largest cash distributions received since IPO
- Dividend cover of 1.32x (FY24: 1.30x)
- Adjusted dividend cover (excl. EGL) of 1.39x

## Clear and effective capital allocation strategy

- Cash prioritised towards:
  - £30.7m to existing asset construction commitments & enhancements
  - £58.9m net repayments of RCF
  - £19.2m towards ongoing share buyback programme

# Debt management

One of the lowest geared investment companies in the sector

18.5%

## Project level gearing

### Project level debt

- Gearing levels low compared to both the broader peer group, as well as what the assets themselves could sustain
- Long-term **debt fully amortising** within subsidy lives
- **No refinancing risk** on long-term project finance debt
- **Interest rate risk fully hedged** on long-term project finance debt

Weighted average cost of project debt: 4.4%

28.7%

## Overall fund gearing (i.e. incl. RCF)

### Fund level debt

- Prudent approach to balance sheet management gives FGEN **one of the lowest gearing levels in the sector**
- £99.3m drawn on RCF (FY24: £159.3m)
- **Facility recently downsized** from £200m to £150m; saving £367,500 p.a.
- RCF runs to June 2027 with **margins between 205 – 215 bps** depending on performance against fixed ESG targets

Weighted average cost of debt incl. RCF: 4.9%

	Percentage of portfolio	Debt as a % of GAV
Wind	27%	36%
AD – crop fed	14%	-
Solar	13%	18%
Biomass	10%	-
Controlled environment	10%	15%
AD – food waste	6%	-
Waste & water concessions	6%	24%
Low carbon transport	5%	-
Energy storage	5%	-
Energy from waste	3%	-
Hydro	1%	41%
Project level gearing		18.5%



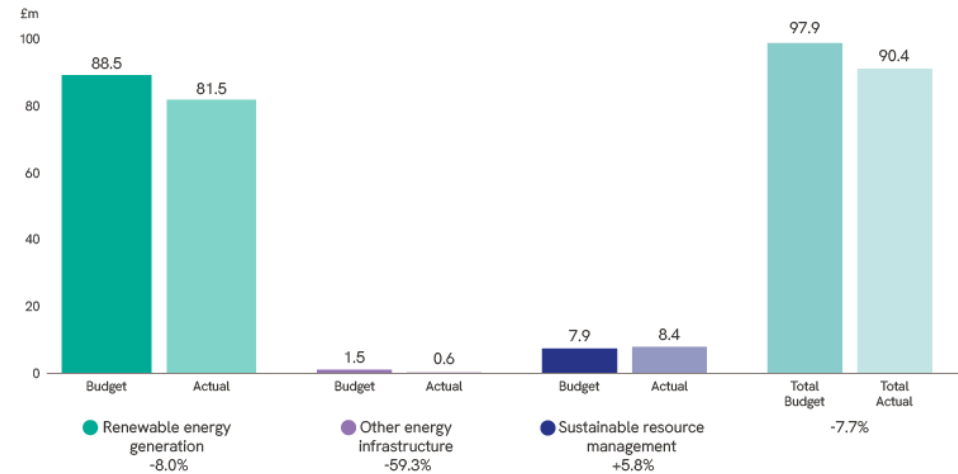
# Asset financial performance driving 1.32x dividend cover

Diversification continues to play a key role in portfolio resilience

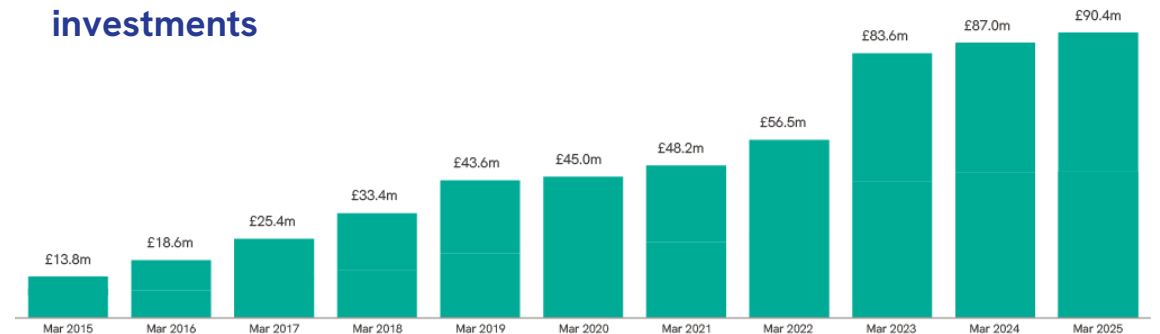
## Financial performance

- Despite another record-breaking year, actual cash receipts - 7.7% behind budget for the period
- Renewable energy generation assets:
  - -8.0% down against budget
  - Primarily due to low wind and solar resource, plus bringing forward of capex works on bioenergy assets
- Other energy infrastructure:
  - -59.3% down against budget
  - Large proportionate movement but <£1m in absolute terms
  - Difference due to retention of CNG yields to fund station pipeline
- Sustainable resource management:
  - +5.8% up against budget
  - Steady performance across the assets

## Budget vs actual project distributions



## Tenth consecutive year of record cash receipts from investments



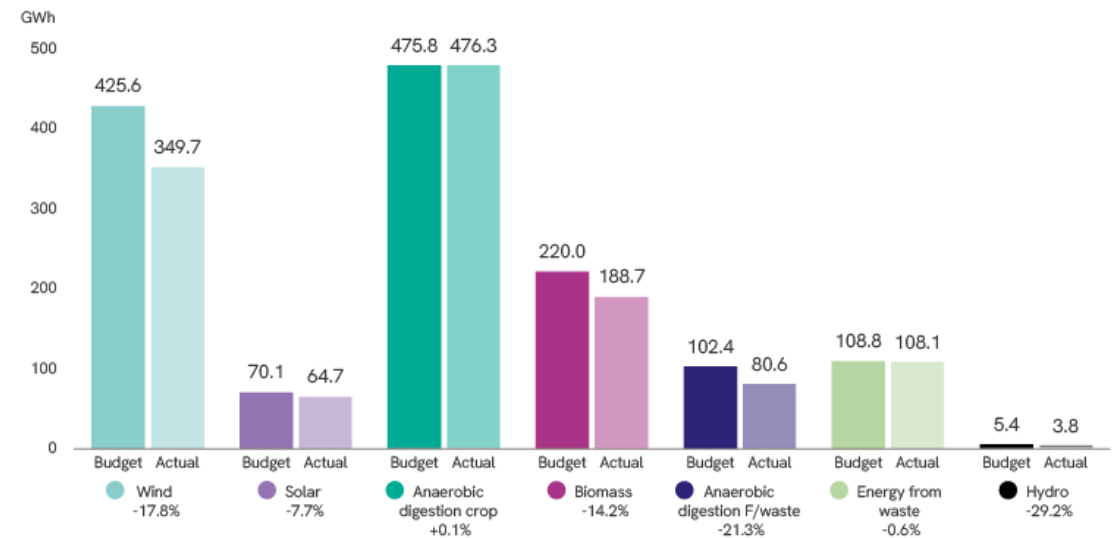
# Renewable energy generation

6.1% below target, following expected compensation

## Operational performance

- The renewable energy generating assets produced 1,272 GWh of energy, 9.7% below forecast but expected to reduce to 6.1% post compensation. Notable movements include:
  - Wind:
    - Combination of low wind resource and availability issues. Variance reduced to 15% once compensation received
  - Solar:
    - Underperformance primarily due to low irradiation and grid constraints
  - AD; agri crop fed:
    - Another year of strong performance from FGEN's largest energy producer in the portfolio
  - Biomass:
    - Unplanned downtime reduced generation; compensation recovered from the O&M contractor
  - AD; food waste:
    - Underperformance at Biocollectors. Several operational initiatives are currently underway, including recruitment of an industry expert to oversee improvements

## Renewable energy: 1,272GWh generated



- Energy from waste:
  - Generation in line with budget. Period of extended downtime post year end reflected in the valuation





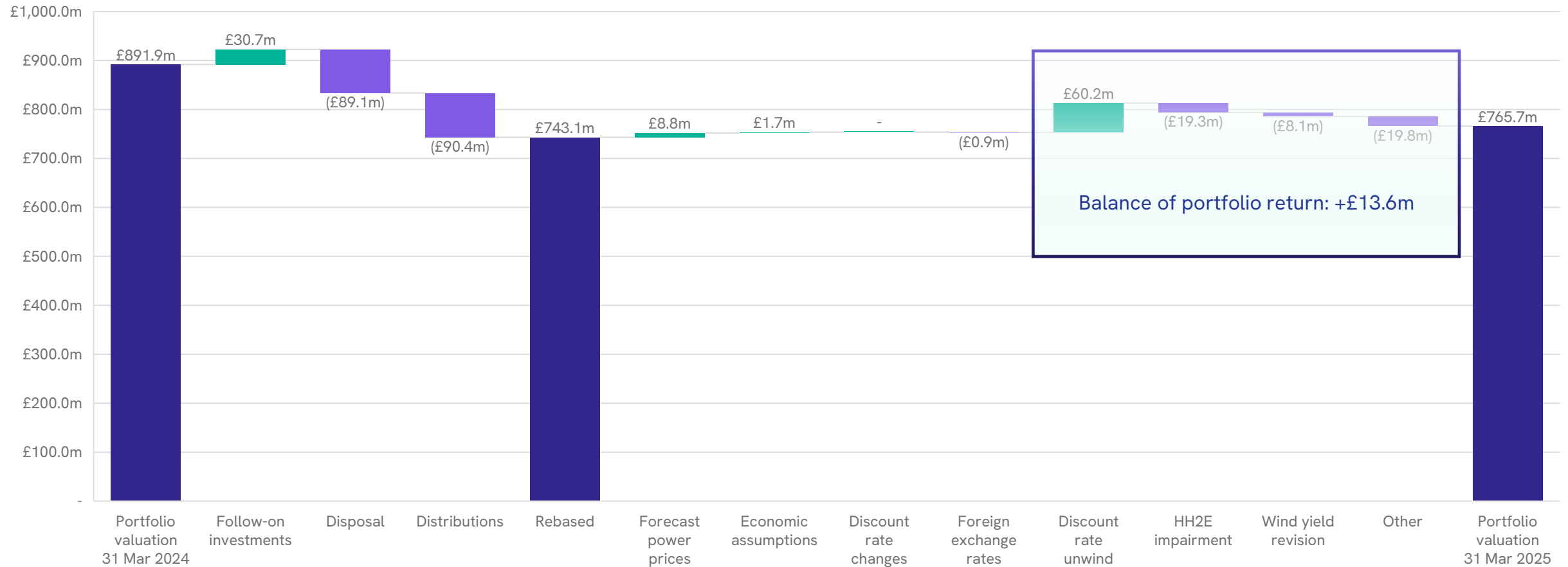
Section 04

# Portfolio valuation



# Portfolio valuation movement

Stable valuations maintained against backdrop of asset impairment in H1





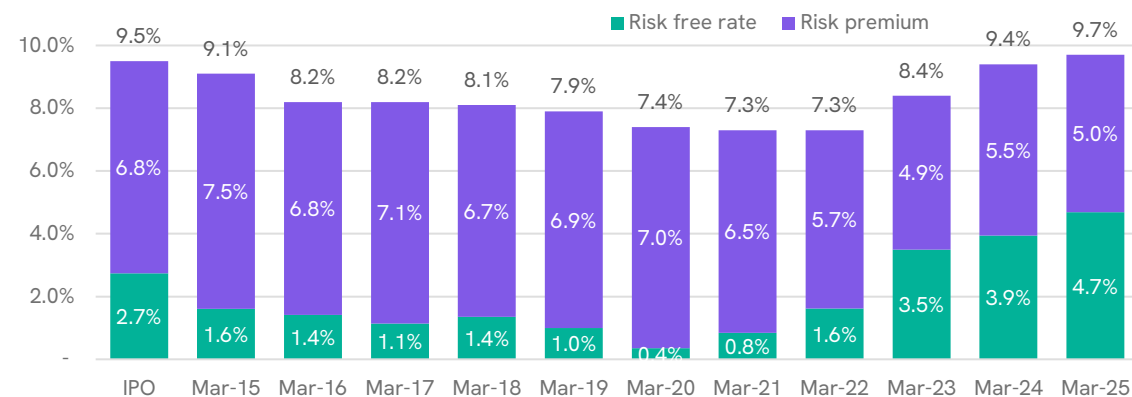
# Discount rates

## 9.7% WADR – one of the highest in the sector

### Changes in period

- Transactional activity continues to support valuations
- No changes to discount rates this period
- WADR up 20bps to 9.7% owing to ongoing investment into higher returning construction projects and movements in underlying asset valuations
- Fully operational discount rates range from 7.0% to 10.3%<sup>1</sup>

### Discount rate evolution since IPO<sup>3</sup>



Sector discount rates	Unlevered discount rate	Levered discount rate	Weighted average discount rate <sup>(2)</sup>	Project gearing
Wind	8.0%	8.8%	8.7%	36%
Solar	7.2%	8.0%	7.3%	18%
Anaerobic digestion: crop fed	8.6%	-	8.6%	-
Anaerobic digestion: food waste	9.8%	-	9.8%	-
Biomass	10.3%	-	10.3%	-
Energy from waste	10.0%	-	10.0%	-
Hydropower	-	8.0%	8.0%	41%
Waste & wastewater concessions	-	8.9%	8.9%	24%
Battery storage	10.3%	-	10.3%	-
<b>Weighted average<sup>2</sup></b>			<b>9.7%</b>	<b>18.5%</b>

# Inflation assumptions remain conservative

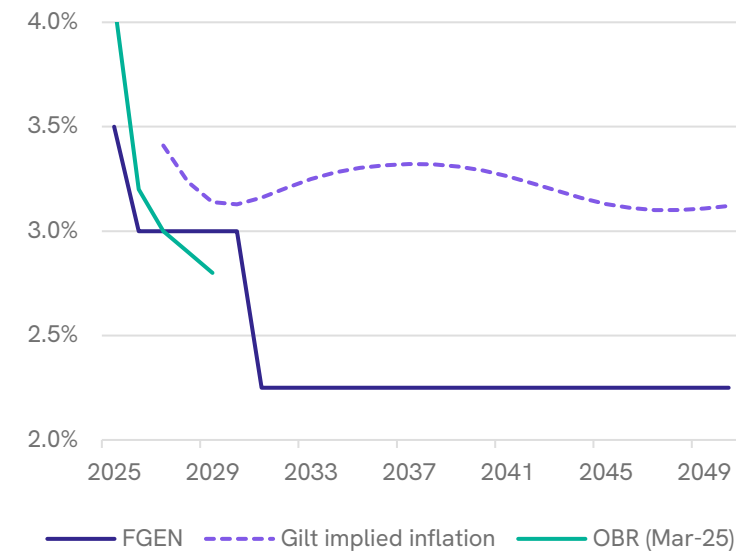
WADR 7.3% above FGEN's average long-term inflation assumption<sup>1</sup>

## FGEN inflation assumptions

	2025	2026–2030	2031+
RPI	3.5%	3.0%	2.25%
	(3.0%)	(3.0%)	(2.25%)
CPI	2.75%	2.25%	2.25%
	(2.25%)	(2.25%)	(2.25%)

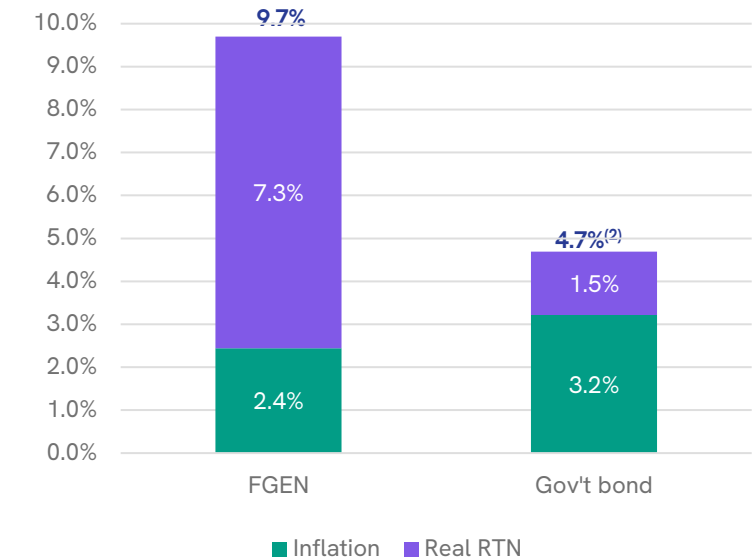
- 2025 inflation assumptions up 50bps
- Global inflationary backdrop being closely monitored

## Conservative versus benchmarks<sup>2</sup>



- **Conservative assumptions** compared to near term OBR forecasts and long-term UK gilt market implied inflation

## Real return nearly 5 times higher than gilts<sup>3</sup>



- 3.2% of gilt yield is inflation, leaving only 1.5% real return
- Compares to **7.3% real return** from FGEN's portfolio<sup>1</sup>



# Useful economic lives

## Considering extension scenarios for the Anaerobic Digestion portfolio

### Useful economic lives

- Capped by lease duration, to a maximum of:
  - **Wind**: 30 years
  - **Solar**: 35 years
  - **Anaerobic digestion**: 20 years
- AD continues to be valued over the life of the RHI subsidy, after which point FGEN conservatively assumes that facilities will cease to operate
- Growing evidence of the ability to run beyond the end of RHI tariffs – and possibly into perpetuity
- Considering **extension scenarios for the AD portfolio**

### AD extension scenarios

#### Scenario one: short term extension on similar terms

- Assumes 5 year RHI extension (or equivalent)
- Capped at current lease rights
- Value uplift of c.£20m (~3 pence per share)

#### Scenario two: perpetual asset / indefinite life

- Assumes a permanent market opens to keep these crucial providers of green gas online
- Revenue more likely to be through corporate offtake, green certificates and/or lower levels of government support
- High level estimates suggest a c.£10m uplift (~1.5p)





An aerial photograph of a large industrial facility, likely a paper mill or pulp processing plant. The facility features several large, light-colored buildings with corrugated metal roofs. A tall, slender chimney stands prominently on the left side. To the right of the main buildings, there are large piles of raw materials, possibly wood chips or logs, and various pieces of heavy machinery. The facility is surrounded by green fields and some distant residential areas under a clear blue sky. Overlaid on the image are several thin, curved lines in shades of blue and green, creating a modern, abstract design.

Section 02

# Portfolio overview

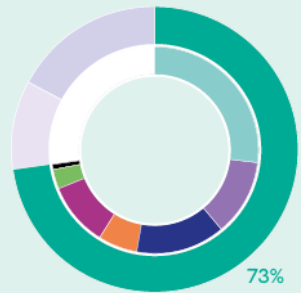


# Our three key pillars

Differentiated offering providing diversification across mature environmental infrastructure technologies

## Renewable energy generation

73%

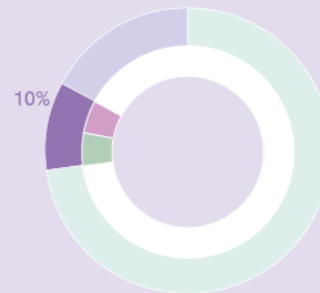


Wind	27%
Solar	12%
Anaerobic digestion - crop	14%
Anaerobic digestion - foodwaste	6%
Biomass	10%
Energy from waste	3%
Hydro	1%

- Government backed incentives, including ROCs, RHI and FITs
- Mature technologies with low operating risk
- Inflation linkage
- Diversification across weather patterns, forms of feedstock, and power/gas pricing
- A complementary mix of intermittent and baseload power generation

## Other energy infrastructure

10%



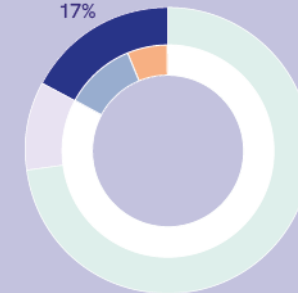
### Other energy infrastructure 10%

Battery energy storage	5%
Low-carbon transport	5%

- Strong cash yield expected once established
- Merchant revenues from the storage assets with a degree of inverse correlation with renewable capture prices, alongside "sticky" revenues across CNG
- Diversification of revenue sources away from power generation
- Capital growth potential

## Sustainable resource management

17%



### Sustainable resource management 17%

Controlled environment	11%
Waste and wastewater concessions	6%

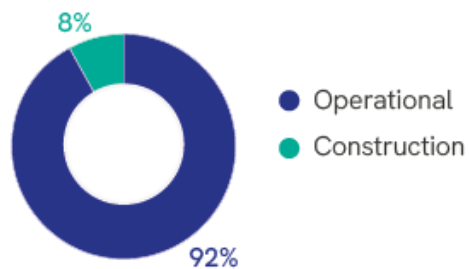
- Long term government contracts from the concession based projects
- Controlled environment investments in well established technologies with deep revenue markets
- Diversification of revenue sources away from power generation
- Capital growth potential across Rjukan and the Glasshouse



# Portfolio analysis

Carefully constructed portfolio capturing unique value creation potential

## Operational status



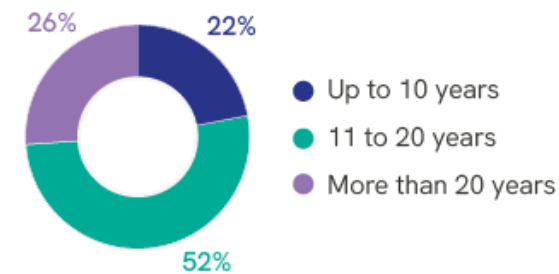
- Construction exposure will fluctuate but capped at 25% of NAV
- Early stage investments offer **key growth opportunity**
- Investment Manager with extensive experience across full project life cycle

## Geography

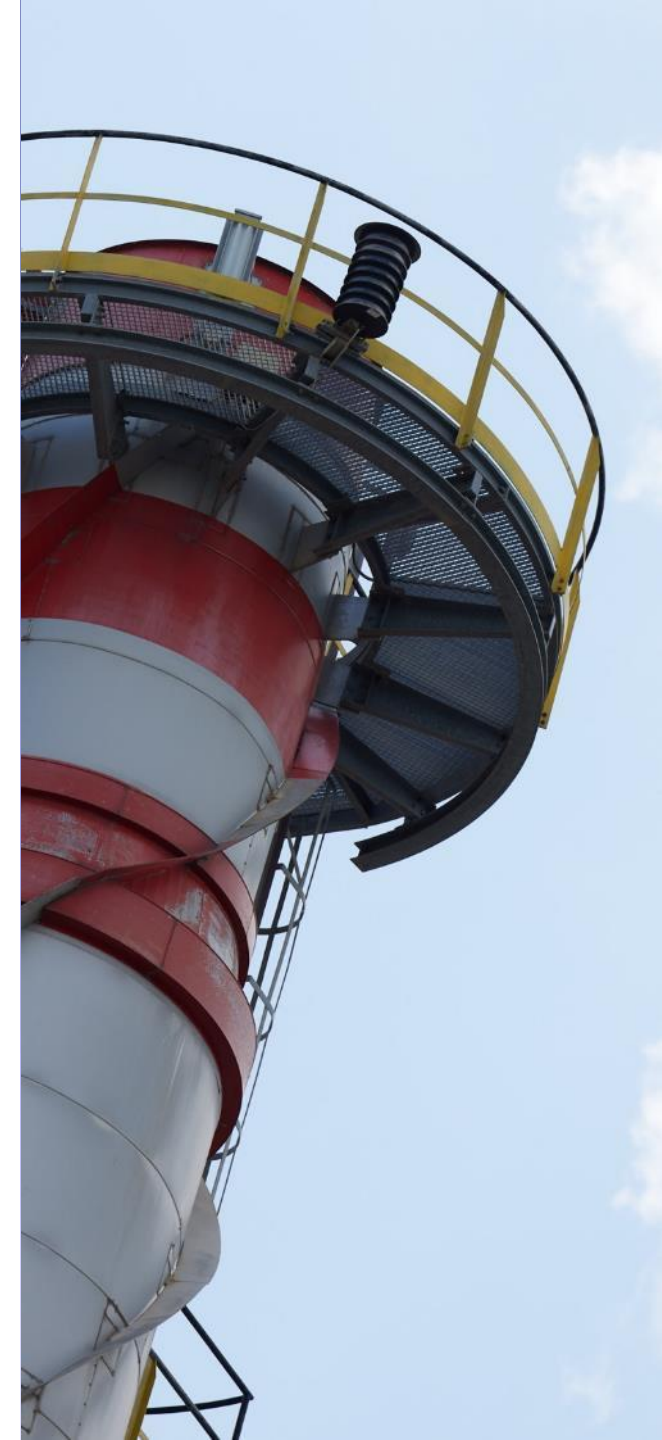


- **Primary focus on UK assets**
- Ability to invest across the UK, EU and OECD, where attractive opportunities arise
- Investment manager has presence in 10 countries across UK, Europe & Australia

## Remaining asset life

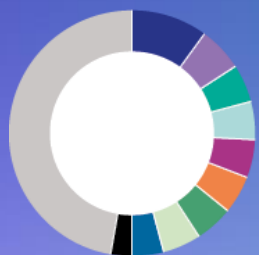


- Weighted average remaining asset life 16.3 years
- **Significant potential for life extensions**; particularly on AD



# Our top 10 assets

*“No individual asset represents over 10% of the portfolio; giving low exposure to single asset risk”*



## Asset concentration

By portfolio value

Cramlington	10%	Glasshouse	5%
Rjukan	6%	CNG Fuels	5%
Amber	5%	Vulcan	4%
Llynfi	5%	BioCollectors	3%
Dungavel	5%	Other	47%
ELWA	5%		

### 1. Cramlington

Sector: Renewable energy generation – Biomass  
Location: UK  
% of portfolio: 10%



### 2. Rjukan

Sector: Sustainable resource management – Controlled environment  
Location: Norway  
% of portfolio: 6%



### 3. Amber

Sector: Renewable energy generation – Solar  
Location: UK  
% of portfolio: 5%



### 4. Llynfi

Sector: Renewable energy generation – Wind  
Location: UK  
% of portfolio: 5%



### 5. Dungavel

Sector: Renewable energy generation – Wind  
Location: UK  
% of portfolio: 5%



### 6. ELWA

Sector: Sustainable resource management – Waste management  
Location: UK  
% of portfolio: 5%



### 7. Glasshouse

Sector: Sustainable resource management – Controlled environment  
Location: UK  
% of portfolio: 5%



### 8. CNG Fuels

Sector: Other energy infrastructure – CNG  
Location: UK  
% of portfolio: 5%



### 9. Vulcan

Sector: Renewable energy generation – AD  
Location: UK  
% of portfolio: 4%



### 10. Bio Collectors

Sector: Renewable energy generation – Waste AD  
Location: UK  
% of portfolio: 3%





# FGEN's largest asset: Cramlington Biomass Combined Heat & Power

Biomass plays a significant role in decarbonising major sectors of the economy including heat, transport and electricity

## Investment highlights

Project description	Biomass CHP plant (26MW power, 6MW heat)
Subsidy accreditation	ROCs (power) and RHI (heat)
Key dates	Start of operations: March 2018 FGEN acquisition date: June 2021
Ownership	100% FGEN
Total invested	£51.1 million
Distributions received	£51.2 million (payback in 3.8 yrs)
Valuation	£77.1 million / 10% of total portfolio value
Implied MOIC <sup>1</sup>	2.5x
Latest IRR	>25% (vs 8.25% acquisition discount rate)

## What is biomass combined heat & power?

- Creating both electricity and heat from its fuel source, in this case woody biomass
- Combustion of fuel source produces superheated steam
- Then used in a turbine to generate electricity and heat

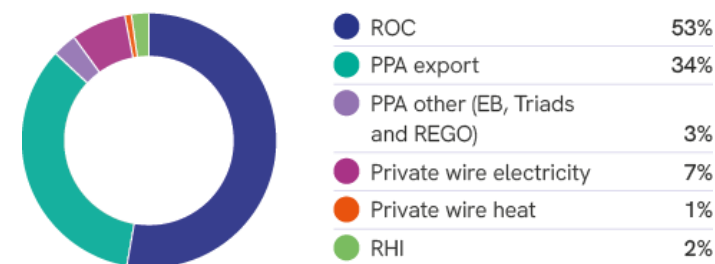
## Origination

- Acquired out of Administration, triggered by lenders to the previous ownership
- Key priority post-acquisition was to derisk the investment by removing the external lenders
- Due diligence also identified significant technical, contractual and feedstock opportunities

## Investment attractions

- High contracted, inflation-linked revenues
- Heat and power private wires reducing reliance on subsidies
- Lease rights in place to support life extension
- Long-term contracts for feedstock and O&M
- Significant value enhancement potential

## Cramlington revenue mix<sup>1</sup>



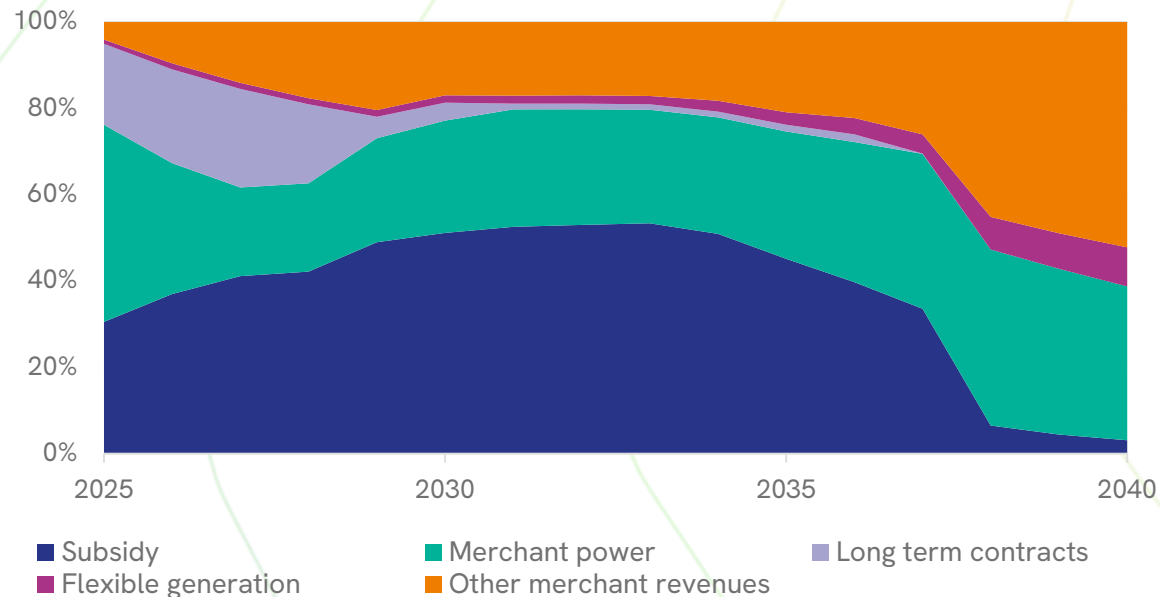
1. Based on total remaining lifetime revenues discounted on an NPV basis



# Revenue analysis

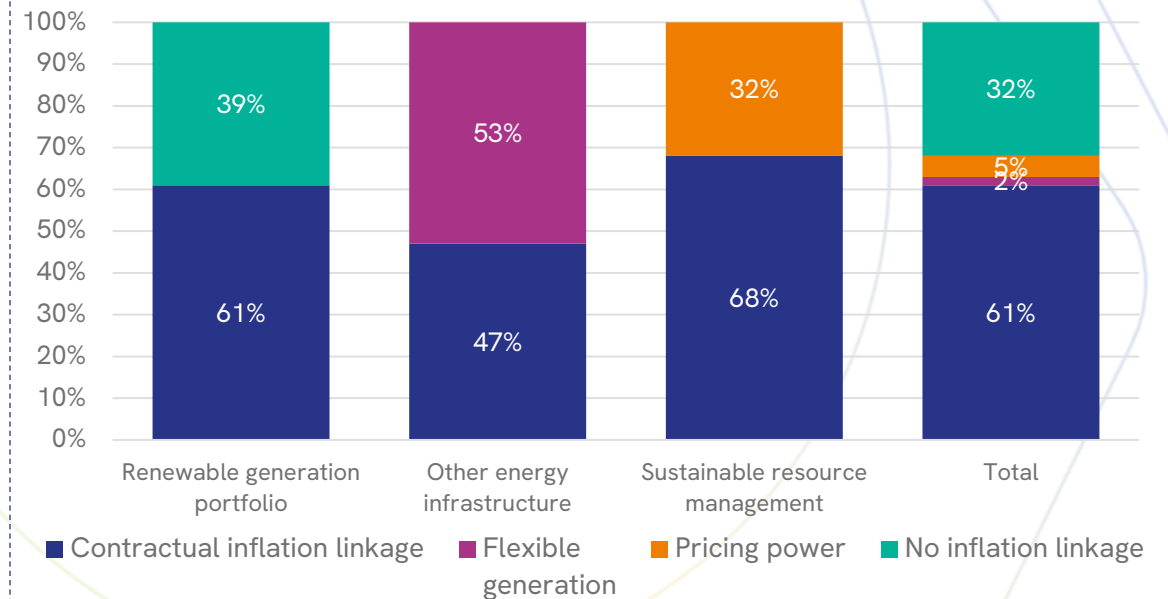
Diversified revenue streams retain high level of inflation linkage

Revenue mix over time



- Diversified revenue streams reduces reliance on government incentives and provides opportunity to continue extending the life of the company
- Other merchant revenues include non-energy generating assets such as FGEN's controlled environment investments

61% of revenues inflation linked<sup>1</sup>



- Diversified revenue streams reduces exposure to energy prices, without compromising on core principle of inflation linkage

# Merchant power management strategy

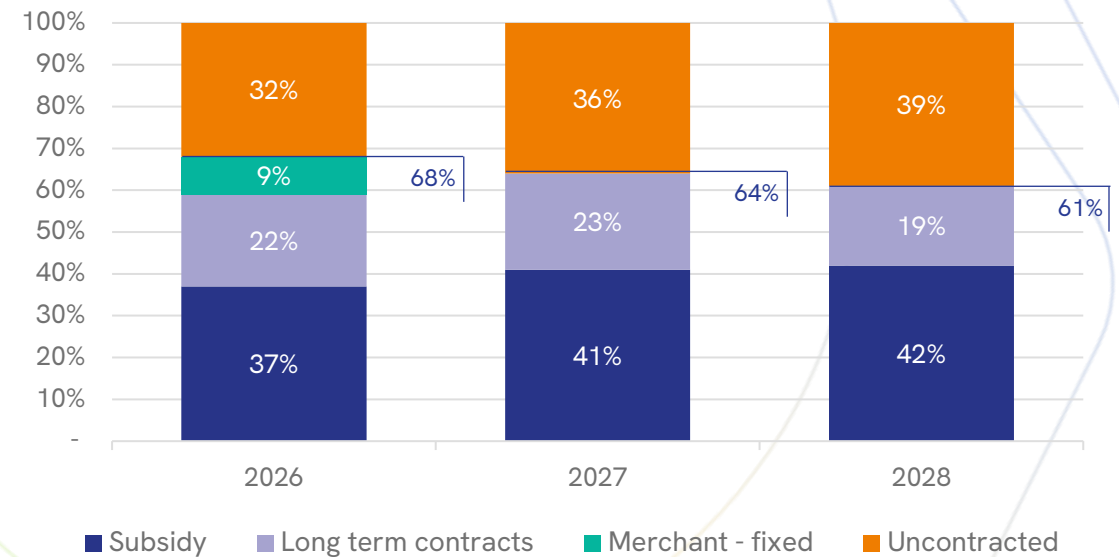
Managed exposure to floating prices: downside protection combined with upside potential

## Proportion of generation hedged

	Summer 2025	Winter 2025	Summer 2026
Wind	59%	69%	-
Solar	54%	54%	7%
Biomass	-	-	-
Energy-from-waste	-	-	-
AD electric	100%	96%	-
AD gas	80%	76%	2%
<b>Weighted average</b>	<b>53%</b>	<b>55%</b>	<b>1%</b>

- Fixes typically range from six months to three years
- Hedging strategy tailored to individual sectors, enabling protection against fall in power prices, whilst still maintaining upside potential
- Positive market for value accretive fixing post year end

## Low exposure to merchant power



- Price fixes help to provide revenue visibility
- Dividend expected to be healthily covered under base case
- Three-year dividend cover outlook remains >1.0x – even under severe downside price scenario of £40/MWh<sup>1</sup>

1. Downside scenario being £40 /MWh electricity price, and equivalent proportionate reduction applied to gas prices, with everything else remaining equal

# FGEN's growth assets

FGEN's growth assets continue to show encouraging potential

## CNG



- Nationwide network of low-carbon transport refueling hubs
- 16 operational sites across the UK
- Sales ramp up and build out of station network
- Strong customer base of blue chip organisations
- New truck types converted to CNG propelling growth
- FGEN equity value of £36.3m; representing 5% of portfolio value

## The Glasshouse



- CE glasshouse using surplus heat and power from co-located AD plant
- Phase 1 (2.4 hectares) construction complete
- Currently in operational ramp up period
- Targeting ramp up of sales into 2027, with multiple offtake agreements now signed
- Potential to double the size of the facility if full capacity is reached
- FGEN equity value of £37.3m; representing 5% of portfolio value

## Rjukan Aquaculture



- Land based recirculating aquaculture facility in Norway
- Partial operations with eggs delivered throughout 2024
- Construction now materially complete across the facility
- First harvest targeted for July
- FGEN equity value of £42.4m; representing 6% of portfolio value





Section 05

# Summary & Outlook



# Summary of FY25

## Striking the balance between income generation, and medium term growth

### Income performance

- Largest cash distributions received from any period since IPO generating a dividend cover of 1.32x
- Comfortably delivered against the target dividend of 7.80p for FY25, with continued, progressive growth in the dividend target for FY26
- Forecast dividend cover remains resilient over the medium term

### Capital growth

- Value enhancements across the portfolio, notably AD, offsetting the HH2E impairment and endorsing the diversification strategy
- Progress across the growth assets, a material opportunity for capital appreciation

### Capital allocation and alignment

- Successful delivery against the capital allocation policy, returning £19.2m to shareholders and reduced gearing
- Strategically important and value accretive disposals totaling £89.3m throughout the year, representing 10% of the portfolio
- Fee reduction implemented during the year with a further proposed reduction to improve alignment with shareholders



# Strategic priorities for the year ahead

1

## Continuation of the progressive dividend

- 2026 dividend target increased by 2% to 7.96 pence per share<sup>12</sup>
- Target dividend represents a yield of 10.0%<sup>3</sup> at publication
- Dividend cover forecast to remain at comfortable levels

2

## Proactive management of existing portfolio

- Proactive management of operating portfolio, alongside ongoing value enhancement initiatives
- Operational and revenue ramp up across the growth stage assets to deliver meaningful capital appreciation in the medium term

3

## Disciplined investment focus

- Highly selective approach to new investment, prioritising core environmental infrastructure assets and businesses
- Targeting investments offering long-term stable cash flows, secured revenues and inflation linkage, and an attractive balance between income and growth



# Re-focused investment strategy

## New investment

- Assessing prospects well aligned with FGEN's mandate, with attractive risk-adjusted returns
- Will consider pursuing such opportunities if considered the best use of capital against other allocation options

## Refocused investment strategy

- Targeting an attractive balance of income and growth
- Emphasizing long-term stable cash flows, secured revenues, inflation linkage and delivery of essential infrastructure services

## Disciplined diversification

- Investing across three key pillars of environmental infrastructure:
  - Renewable energy generation
  - Other energy infrastructure
  - Sustainable resource management

## Illustrative opportunities currently being monitored, indicative of the origination and scope that FGEN can draw upon

### European onshore wind repowering opportunity

Development stage investment into a European repowering opportunity with an experienced developer

Funding devex across a diversified and focused portfolio of repowering opportunities in a mature market with clear regulatory framework and revenue mechanisms

Growth investment targeting multiples of c. 2 – 3x on devex invested

### European anaerobic digestion platform

European gas to grid AD biomethane platform opportunity

Platform with a combination of construction stage assets and a development pipeline, backed by an experienced developer and in a market with strong government sector support

Targeting returns in mid teens, with balance of income and growth

### Last mile water

Investment into a provider of last mile water services with an established customer base

Consolidating the existing operating base with further investment for growth in a market with supportive tailwinds, high barriers to entry, and long dated revenue streams underpinned by regulated services

Targeting returns in low to mid teens, with balance of income and growth

# Outlook

## Clear, strategic direction

- A number of headwinds currently faced, but the Board has concluded on how to best serve the best interests of shareholders:
  - Proactive management of the existing portfolio
  - A refocused investment strategy reflecting structural changes in macro-economic conditions in recent years

## Delivering income and growth

- Company is well placed to continue to deliver progressive income, with exciting growth prospects in the medium term
- Disposal strategy provides the opportunity to recycle capital and deliver growth via reinvestment, as well as diversifying away from end of subsidy expiry risk

## Leveraging on the significant market opportunity

- FGEN's strategic mandate make it uniquely placed to capitalise across the full suite of environmental infrastructure opportunity
- New investment will continue to be highly selective, with opportunities currently being monitored that have capacity to deliver attractive, risk adjusted returns with a balance between income and growth





A photograph of several rows of solar panels in a grassy field. The panels are tilted and have a grid of blue cells. In the background, there are green trees. Overlaid on the image are several thin, curved lines in light blue and yellow, creating a modern, abstract design.

# Q&A



A photograph of an industrial facility, likely a water treatment plant, with two workers in blue uniforms and hard hats (one blue, one red) standing on a yellow metal platform. They are looking at a large pipe. In the background, there is a large white rectangular building with a blue roof and a tall white chimney emitting a plume of white smoke. The ground is covered in dry, yellowish grass. The image is overlaid with thin, curved lines in blue, green, and purple.

Section 08

# Appendices

# Track record

Long-term track record of delivering stable, progressive dividends with sustainable dividend coverage, whilst displaying one of the highest WADR's across its peer group alongside the lowest gearing

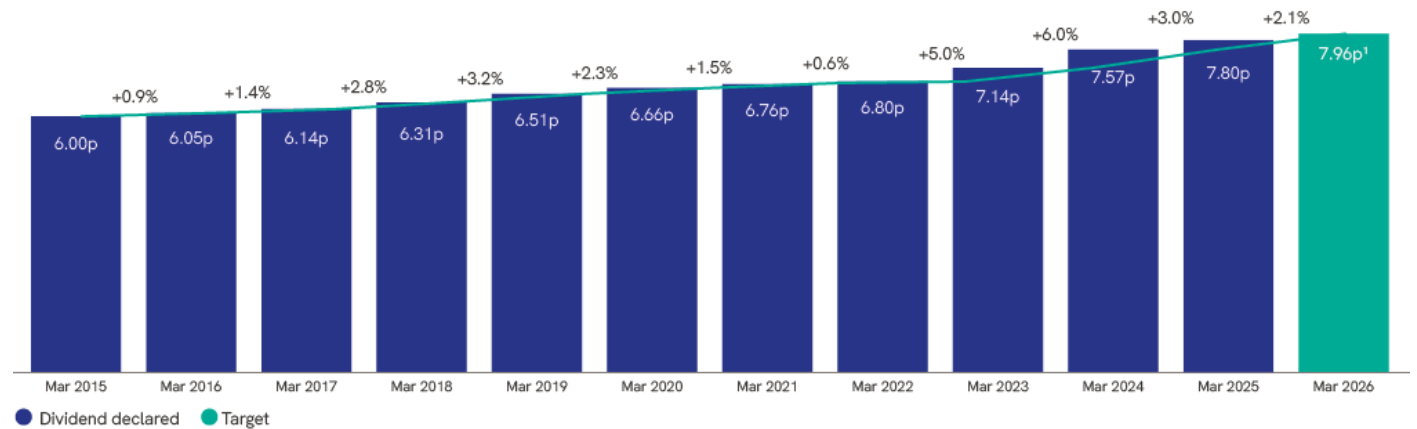
9.7%

Weighted Average  
Discount Rate

28.7%

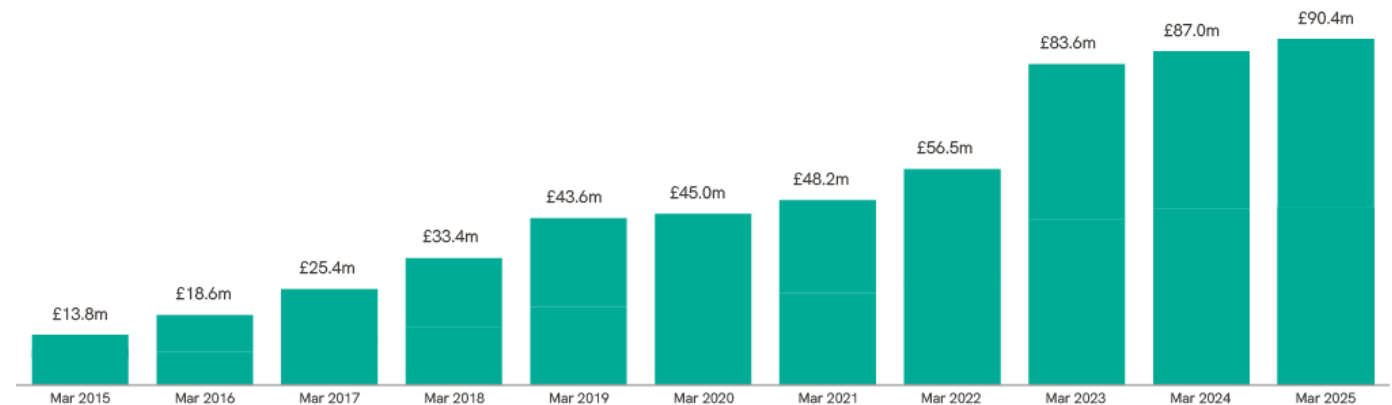
Gearing

## Year on year dividend growth since IPO



1. This is a target only, there can be no guarantee this target will be met

## Tenth consecutive year of record cash receipts from investments



1. This is a target only, there can be no guarantee this target will be met
2. Past performance is not indicative of future performance and returns are not guaranteed

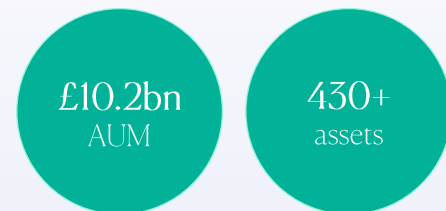
# The Manager - Foresight Group LLP

Founded in 1984, Foresight is a leading investment manager in real assets and capital for growth

Foresight Group Holdings Limited, ultimate parent company of Foresight Group LLP, listed on the LSE and a constituent of the FTSE 250 index.

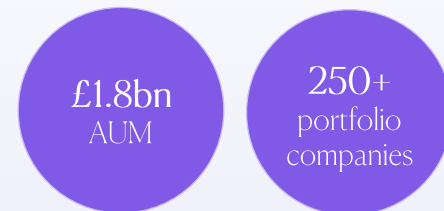
## Infrastructure

One of Europe's and Australia's most established real asset investors



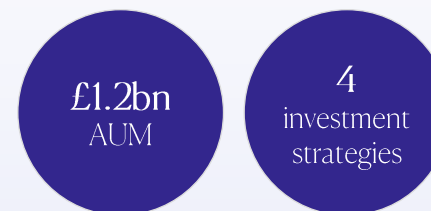
## Private Equity

One of the most active UK&I regional SME investors



## Foresight Capital Management

Private market expertise applied to listed markets



1. AUM as per Foresight Group trading update released on 10 April 2025
  2. As defined by the London Stock Exchange Green Economy Mark.
  3. Five-star PRI scores awarded across the Group, Infrastructure, Private Equity and Foresight Capital Management divisions. Issued in January 2024, see Foresight website for more details.
- All other figures as at 30 September 2024

£13.2bn<sup>1</sup>  
AUM

900+  
infrastructure  
investment  
opportunities  
reviewed

7  
countries  
across Europe  
& Australia

190+  
dedicated  
infrastructure  
professionals

4.7 GW  
total green energy  
technology  
capacity<sup>2</sup>

★★★★★  
PRI scores<sup>3</sup>



# Growth asset spotlight – CNG Fuels

An integrated platform owning and operating a network of low-carbon refuelling stations, supplying heavy goods vehicles across the UK with renewable CNG biomethane

Investment highlights	
Project description	A clean fuel infrastructure platform consisting of 16 operational refueling stations providing renewable CNG biomethane to heavy goods vehicles across the UK
Revenues	Revenue generated from margins on CNG dispensed and trading of biomethane and Renewable Fuel Transport Certificates (RTFCs)
Key dates	First invested December 2020
Ownership	<ul style="list-style-type: none"><li>- FGEN: 15%</li><li>- Other Foresight Funds: 45%</li><li>- ReFuels N.V.: 40%</li></ul>
Total invested	£27.8 million + £3 million working capital facility
Distributions received	£540k (note: model is to reinvest yields to fund station roll out)
Valuation	£36.3 million   5% of total portfolio value
Basis of valuation	<ul style="list-style-type: none"><li>- Construction sites: cost</li><li>- Operational sites: DCF with an assumed exit in 2028</li></ul>
Expected return range	Low to mid teens

## Investment attractions

- Leading clean fuel infrastructure platform
- Biomethane a clean fuel, available at scale
- Already serving close to 10% of UK 4x2 trucks
- Growing addressable market with emergence of 6x2 trucks (c.6x the size of 4x2 trucks)
- Strong customer base of blue chip organisations
- Mobile refueling stations accelerating adoption

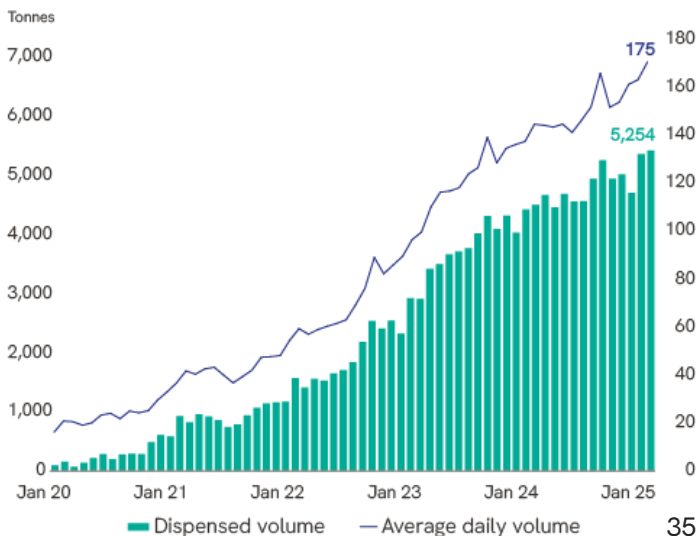
## Corporate restructuring

- On 20 March 2025, FGEN announced a restructuring of its investment to combine assets with those of ReFuels N.V.
- Resulted in a fully integrated biomethane sourcing, station ownership and RTFC business well-placed to build its market leading position
- Provides a path to further growth via a rollout of a further nine stations by the end of 2028

## Sustainability credentials

- Powered by 100% renewable fuel
- ~90% lower emissions and reduced fuel costs compared to diesel

## Strong growth in volumes of CNG dispensed



1. Source: ReFuels Q4 2025 presentation



# Growth asset spotlight – The Glasshouse

A 2.4-hectare advanced glasshouse which completed phase 1 of construction in September 2023, and which is the first UK commercial grower of high-THC cannabis flower for lawful third parties to produce cannabis-based products for medicinal use in humans (“CBPMs”).

## Investment highlights

Project description	State of the art glasshouse spanning 2.4 hectares (c.6 football pitches) designed to grow medicinal cannabis under strict Home Office license
Revenues	Capable of selling up to 12,000 KG per annum of high THC cannabis flower to produce CBPMs
Key dates	<ul style="list-style-type: none"><li>- Home Office license granted March 2021</li><li>- FGEN investment September 2022</li><li>- Construction commenced October 2022</li><li>- First sales achieved June 2024</li><li>- Ramp up targeted into 2027</li></ul>
Ownership	<ul style="list-style-type: none"><li>- Equity: 10% owned by FGEN</li><li>- Senior secured loan 100% owned by FGEN</li></ul>
Total invested	£26.7 million + £1.75 million working capital facility
Distributions received	£3.8 million
Valuation	£37.3 million   5% of total portfolio value
Basis of valuation	DCF
Expected return range	Low to mid teens

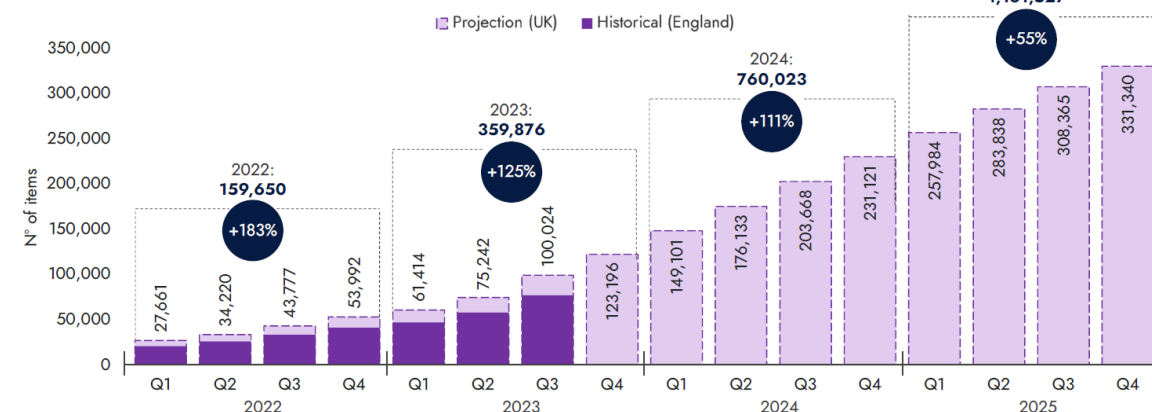
## Investment attractions

- Co-located with an FGEN AD plant that supplies low-carbon heat and power via a private wire
- Cheap heat and power gives the Glasshouse a competitive advantage, and private wire created a new revenue stream for the AD facility
- High barriers to entry due to scarcity of necessary Home Office licenses
- Strong UK market growth
- Market currently supplied by overseas growers, but MHRA making UK imports more challenging
- Downside protection via senior preferred position, combined with upside growth potential via minority equity interest

## Sustainability credentials

- Co-location uses otherwise wasted heat to both heat and cool the glasshouse
- Circular water saving – rainwater harvested from the roof and recycled around the facility
- Waste CO2 used to enhance plant growth

UK Item Forecast - Privately Prescribed Medical Cannabis Items (2023-2025)  
N° of items



Source: Canna Monitor, UK Medical Cannabis: High-THC Flower Leads a Market in Full Bloom, 07/10/2024



# Growth asset spotlight – Rjukan Aquaculture

FGEN is invested in a construction-stage land-based recirculating aquaculture facility in Norway, capable of producing c.8,000 tonnes of trout per annum (equivalent to 22 million dinners)

## Investment highlights

Project description	A sustainable, scalable and environmentally conscious land-based trout farm, capable of producing c.8,000 tonnes of trout per annum
Revenues	Sales of trout to European and international salmonid markets via an established Norwegian seafood distribution company with global reach
Key dates	<ul style="list-style-type: none"><li>- FGEN investment July 2022</li><li>- Construction commenced August 2022</li><li>- Partial operations commenced January 2024</li><li>- First harvest/sales targeted H2 2025</li><li>- Ramp up targeted into 2027</li></ul>
Ownership	<ul style="list-style-type: none"><li>- FGEN: 25%</li><li>- Other Foresight Funds: 33%</li><li>- Hima Seafood: 42%</li></ul>
Total invested	£42.9 million
Distributions received	£Nil – asset still in construction
Valuation	£42.9 million   6% of total portfolio value
Basis of valuation	Cost
Expected return range	Low double digit IRR

## Investment rationale

- Driven by a growing global population and an expanding middle class, the world faces an increasing demand for quality protein amid limited resources of usable land and water

## Investment attractions

- Key environmental infrastructure needed to create more sustainable food production
- Fish have a low feed conversion ratio. Put simply, fish need less food to grow compared to other animals
- Unique location providing access to a high-quality source of fresh water and renewable electricity
- Access to mature Norwegian seafood markets

- Favourable regulatory environment
- Investment structured via preferred equity with emphasis on downside protection

## Sustainability credentials

- Facility to use close to 100% renewable energy onsite and 99.7% of water is being recycled
- Improved fish mortality rates, less local environmental degradation, a lower use of antibiotics<sup>1</sup>
- Controlled environment supports temperature, salinity and oxygen levels resulting in optimal growth conditions and consistent fish quality

1. Based on comparison between land-based aquaculture and alternative methods such as near-coastal pens



# Financial statements

## Adjusted Earnings per Share illustrates strength of the portfolio

### Income statement

Presented in £million (except as noted)	Year ended 31 Mar 2025	Year ended 31 Mar 2024
Interest received	31.1	31.4
Dividends received	32.3	28.0
<b>Sub-total</b>	<b>63.4</b>	<b>59.4</b>
Net loss on investments at fair value	(57.4)	(63.2)
<b>Operating income and gains on fair value of investments</b>	<b>6.0</b>	<b>(3.8)</b>
Operating expenses	(8.8)	(10.1)
<b>Profit before tax</b>	<b>(2.8)</b>	<b>(13.9)</b>
Earnings per share	(0.4)p	(2.1)p
<b>Adjusted earnings per share<sup>(1)</sup></b>	<b>8.3p</b>	<b>7.5p</b>

1. Adjusted earnings per share excludes net (loss)/gain on investments at fair value.

- Operating assets continue to perform strongly
- Adjusted Earnings Per Share<sup>1</sup>: 8.3p (up from 7.5p last year)

### Net assets

Presented in £million (except as noted)	31 Mar 2025	31 Mar 2024
Portfolio value	765.7	891.9
Intermediate holding companies' cash	5.1	17.8
Revolving credit facility	(99.3)	(159.3)
Intermediate holding companies' other assets	6.7	3.1
<b>Fair value of investment in UK HoldCo</b>	<b>678.2</b>	<b>753.5</b>
Company's cash	2.6	0.3
Company's other net liabilities	(2.1)	(2.6)
<b>Net Asset Value</b>	<b>678.7</b>	<b>751.2</b>
Number of shares	637,443,058	661,531,229
<b>Net Asset Value per share</b>	<b>106.5p</b>	<b>113.6p</b>

- Portfolio value reduced by asset sales
- Cash proceeds used to repay RCF and buy back shares

# Power prices

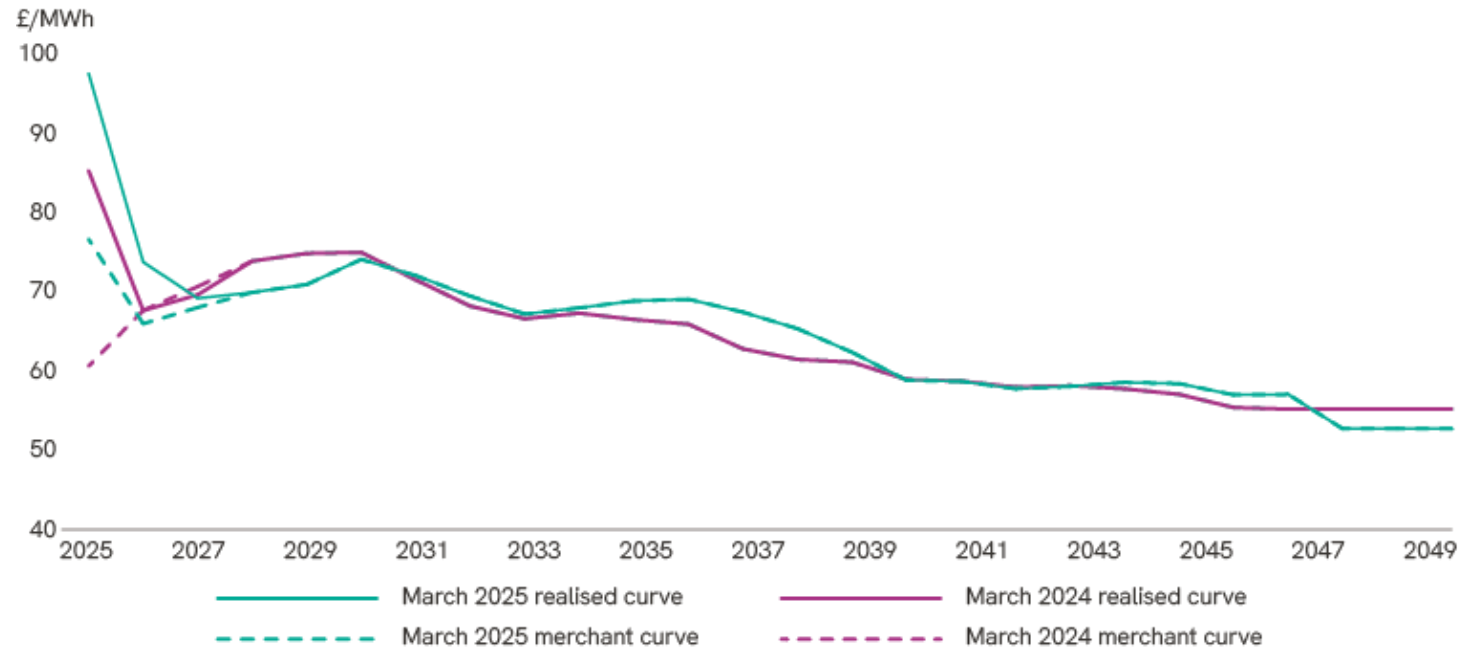
Strategy providing protection from fall in power prices, whilst maintaining upside potential

## Valuation methodology

- Valuation methodology remains unchanged
- Curve applies contractual fixed pricing, or short-term market forward prices for the next two years in the absence of fixes
- Blended curve applied thereafter, adjusted for project-specific arrangements and price cannibalisation

## Illustrative blended power curve

- The graph shows the weighted power curve across the portfolio, inclusive of fixes and after deducting capture discounts

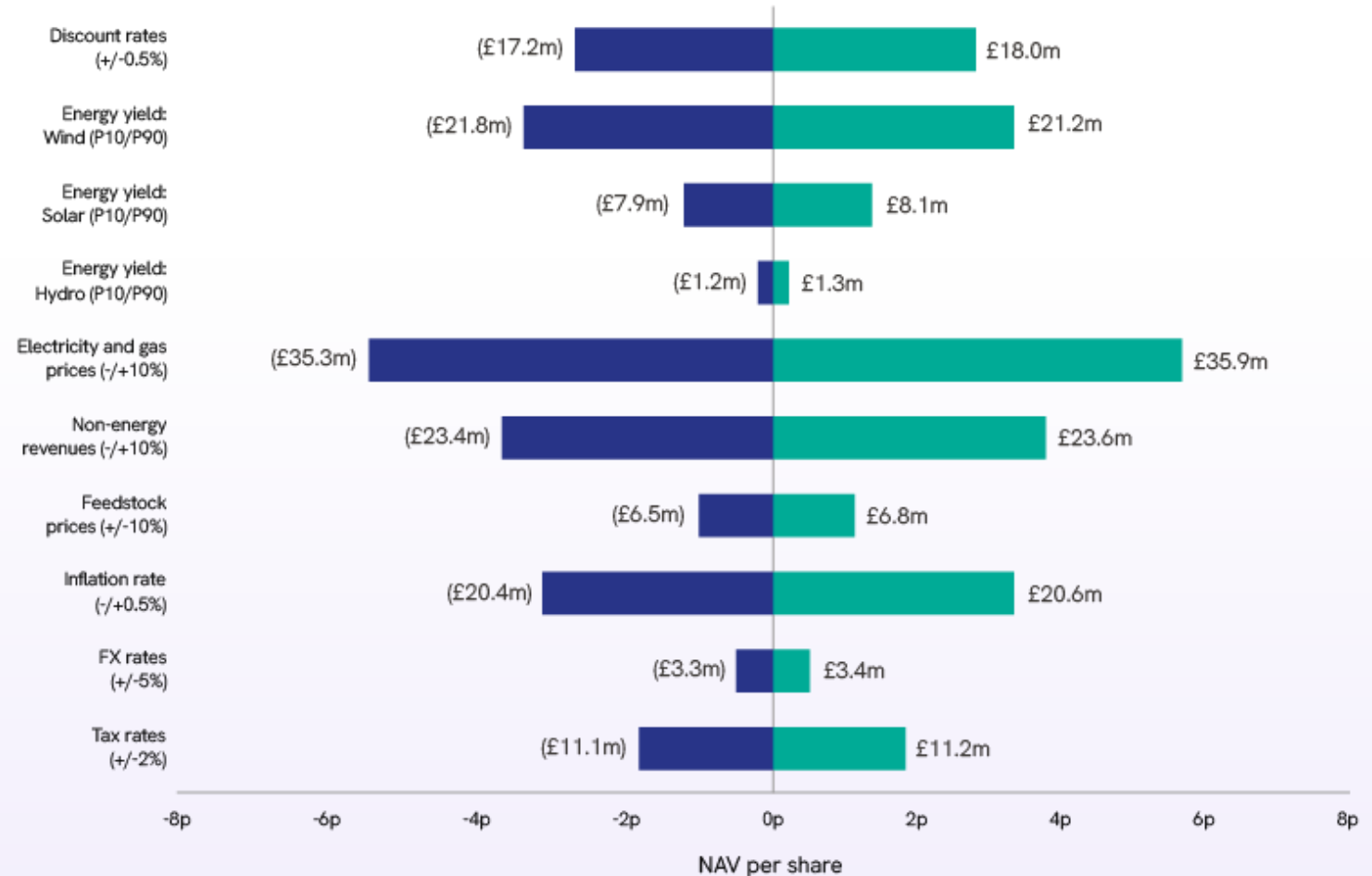




# Sensitivities at 31 March 2025

## Impact on NAV

The following chart shows the impact of the key sensitivities on NAV per share, with the £ labels indicating the impact of the sensitivities on portfolio value.



# Sustainability and ESG

## Key initiatives implemented in FY24/25

### Publication of FGEN's transition plan

FGEN voluntarily published its first transition plan, prepared in line with the Transition Plan Taskforce ("TPT") Disclosure Framework. This transition plan sets out FGEN's approach to the low-carbon transition and achieving its net-zero target by 2050.

### Voluntary publication of SDR disclosures

Although FGEN does not fall within the scope of the UK Sustainability Disclosure Requirements ("SDR") and investment labels, the Board decided to voluntarily determine an SDR label equivalent label and publish associated disclosure documents for the Sustainability Focus label.

### Data assurance for ESG metrics

This year, FGEN has obtained third-party assurance to verify a suite of key sustainability metrics in accordance with ISAE 3000. In the future, FGEN intends to undertake this third-party assurance each year to align with best practice in sustainability disclosure.

### Developing understanding of nature-related risks and opportunities

Funded by a grant from the UK Space Agency, the Investment Manager has worked with a third party, Frontierra, to develop a platform to understand the portfolio's interface with nature, helping to better understand nature-related risks and opportunities across the portfolio.

## 1,272GWh

Renewable and low carbon energy generated

FY24: 1,358GWh

## 703,470 tonnes

Waste diverted from landfill

FY24: 680,825

## 34.7 billion litres

Wastewater treated

FY24: 40.4 billion litres

- **Article 9 fund**, deployed into environmental infrastructure
- Holder of the London Stock Exchange's **Green Economy Mark**
- **Net zero target** set for 2050
- Production performance measured against seven of the 17 **Sustainable Development Goals**
- 97% alignment with **EU Taxonomy** by value (internal assessment)



# Fund Governance and terms

<b>The Fund</b>	<ul style="list-style-type: none"> <li>• Domiciled in Guernsey</li> <li>• Independent Board of Directors</li> <li>• Premium listing on the LSE (Chapter 15)</li> </ul>
<b>Alternative Investment Fund Manager</b>	<ul style="list-style-type: none"> <li>• Foresight Group LLP</li> <li>• Authorised and regulated by the Financial Conduct Authority ("FCA") under firm reference number 198020</li> <li>• Monitors and reviews projects</li> </ul>
<b>Base Fee</b>	<p>From 1 October 2025, fees are calculated 50% based on net asset value and 50% on market capitalisation (capped at NAV), at the following rates:</p> <ul style="list-style-type: none"> <li>• Up to and including £0.5 bn of Net Assets: 0.95%</li> <li>• Between £0.5 bn - £1bn: 0.8%</li> <li>• Over £1 bn – 0.75%</li> </ul>
<b>Performance Fee</b>	<ul style="list-style-type: none"> <li>• No performance fee</li> </ul>
<b>Asset Origination Fee</b>	<ul style="list-style-type: none"> <li>• No origination fee</li> </ul>
<b>Alternative Investment Fund Manager Term</b>	<ul style="list-style-type: none"> <li>• Rolling one year notice</li> </ul>
<b>Discount Control</b>	<ul style="list-style-type: none"> <li>• The Company can buy up to 14.99% p.a. of the ordinary shares in issue at prices below the estimated prevailing NAV per ordinary share where the Directors believe such purchases will result in an increase in the NAV per ordinary share</li> </ul>
<b>Discontinuation Vote</b>	<ul style="list-style-type: none"> <li>• Would take place if in any financial year, the ordinary shares have traded, on average, at a discount in excess of 10% to the Net Asset Value per share</li> </ul>

# Investment policy

Sector	<ul style="list-style-type: none"> <li>• The Company seeks to achieve its objectives by investing in a diversified portfolio of environmental infrastructure</li> <li>• FGEN defines environmental infrastructure as infrastructure assets, projects and asset-backed businesses that utilise natural or waste resources or support more environmentally friendly approaches to economic activity, support the transition to a low carbon economy or which mitigate the effects of climate change</li> <li>• Environmental infrastructure that the Company invests in typically has one or more of the following characteristics: <ul style="list-style-type: none"> <li>• long-term, predictable cash flows, which may be wholly or partially inflation-linked cash flows;</li> <li>• long-term contracts or stable and well-proven regulatory and legal frameworks; or</li> <li>• well-established technologies, and demonstrable operational performance</li> </ul> </li> </ul>
Geography	<ul style="list-style-type: none"> <li>• At least 50% of the portfolio by value will be based in the UK</li> <li>• Will only invest in environmental infrastructure located in the UK, member states of the European Union or OECD countries</li> </ul>
Operational	<ul style="list-style-type: none"> <li>• The substantial majority of investments in the portfolio by value and number will be operational. The Company will not acquire investment interests in any investment if, as a result of such investment: <ul style="list-style-type: none"> <li>(i) 5% or more of the NAV is attributable to environmental infrastructure in the development phase (including in developers or development funding structures); or</li> <li>(ii) 25% or more of the NAV is attributable to projects that are either in the development phase (including in developers or development funding structures) or are in construction and are not yet fully operational</li> </ul> </li> </ul>
Single Asset Limit	<ul style="list-style-type: none"> <li>• No more than 30% of NAV invested in a single asset post-acquisition</li> </ul>
Gearing	<ul style="list-style-type: none"> <li>• Asset level: no more than 65% of Gross Project Value for Renewable Energy projects and no more than 85% of Gross Project Value for PFI/PPP projects</li> <li>• Fund level: no more than 30% of NAV immediately post-acquisition; any acquisition debt intended to be repaid periodically by equity raising</li> </ul>



# Thank you

## Contacts

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