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France

Egis reports strong 2025 results and accelerates its global expansion

Paris (FR), 13 April 2026 – Egis today announced robust financial results for 2025, confirming the Group's resilience and ability to scale in a year marked by global uncertainty. The company recorded turnover of €2,389bn (+10.4% vs. 2024), net revenue of €2,074m (+11.2%), and EBITDA of €285m, representing a 13.7% margin on net revenue.

With a record backlog of €5,4bn, up 35% year-on-year, and major strategic acquisitions completed worldwide, Egis continues to reinforce its position among the leading international groups in architecture, consulting, engineering and operations.

Key figures for 2025 – Egis Group

+23,500 employees in **+70 countries**
8 new acquisitions in 2025 – including **Lochner**, the largest in Egis' history
Order intake for Architecture, Consulting and Engineering: €2,173bn
Group backlog: €5,4bn
Turnover: €2,389bn (+10.4% vs. 2024)
84% Architecture, Consulting and Engineering – **16%** Operations & Mobility Services
Proportion of business outside France: 74%
EBITDA: €285m, margin over net revenue: **13.7%**
DSO: 91 days

Commenting on the results, **Laurent Germain, CEO of Egis**, said:

'2025 was a year of resilience and profound transformation. Despite global economic uncertainty, Egis delivered its commitments. Our turnover reached nearly €2,4 billion, driven by strong momentum across all our business lines, including architecture, consultancy, engineering, operations, and mobility services. This performance reflects a genuine shift in scale. With our expansion in North America in 2025 — notably through the acquisition of Lochner — the Group has strengthened its geographical diversification and become even more robust. We have remained committed to our strategic plan, achieving sustained growth of over 10% while maintaining an operating margin of over 13%.'



With activities now conducted in over **70 countries** and a workforce of **23,500 employees**, Egis continues to pursue its long-term mission of supporting clients in the ecological, energy and digital transitions.

A year of accelerated consolidation

In 2025, Egis completed **8 strategic acquisitions**, strengthening its presence in regions with high growth potential (North America, the United Kingdom, Australia and New Zealand), consolidating its expertise in transport infrastructure and driving growth in dynamic sectors such as water, the environment, energy and digital asset management.

The most significant of these was the acquisition of **Lochner, which employs 1,100 people, in the United States**. This was the largest acquisition in the Group's history, establishing a major platform in North America. This was complemented during the financial year by a second US acquisition: Rocksol Consulting Group. The Group also expanded in **Australia and New Zealand** (Engeny, Peracon and Certus Digital), **the United Kingdom** (OLE and Omnia Projects) and **Canada** (Ecometrix).

These transactions have significantly strengthened the Group's technical capabilities and will support its long-term development in key markets.

Major project wins across all sectors

In 2025, Egis secured a series of emblematic contracts across its global operations, further consolidating its position as a key partner for complex infrastructure and sustainable city development.

In **Operations & Mobility services (O&M)**, the Group has launched operations for the 883-km Egnatia Odos motorway in Greece under a long-term concession. These achievements reinforce Egis' status as **one of the world's leading road O&M operators, with 7,800 km of highways now under management in 25 countries**.

In **Architecture Consulting and Engineering (ACE)**, Egis advanced several major mobility and infrastructure projects, including **metro developments in Copenhagen and Riyadh**, as well as key contributions to EDF's international nuclear program and the **Sizewell C project in the UK**. The Group also played a central role in large-scale road and tunnel projects such as Fréjus, Dublin and Australia's Cross River Rail, and supported Qatar in shaping a new public transport masterplan.

The Group continued to deliver **sustainable and high-value urban projects**, from the rehabilitation of Ruiz Picasso 11 in Madrid to the development of Passivhaus-standard social housing in London, complemented by award-winning projects in Australia and Saudi Arabia as part of the Green Riyadh initiative. In the field of energy and resources, Egis contributed to the **Carrownagowan wind farm in Ireland – powering around 70,000 homes annually** – while also supporting Michelin's Hydraloop industrial water-recycling initiative and advancing hydrogen and e-kerosene projects in Fos-sur-Mer.

A clear strategy anchored in responsible leadership

Egis' strategic plan is structured around four pillars:

- A **dual ACE + O&M business model** providing stable revenues and long-term visibility;
- A **strong focus on technical excellence** and the development of expert communities;
- A significant **acceleration of digital transformation and artificial intelligence**, supported by the integration of Certus Digital into O&M;



- A reinforced **commitment to ecological transition**, with increasing R&D investment in climate and biodiversity and widespread eco-design training.

The Group is targeting more than **€4bn turnover by 2029**.

2026 outlook: acceleration in energy, infrastructure and digital

By 2026, Egis will have increased its activities in the areas of new energy sources, electricity transmission and distribution, and hydropower. The company will also have expanded into high-growth markets such as defence and data centers.

Innovation, particularly driven by artificial intelligence, will support the Group's transformation by freeing up time to focus on expertise and consultancy.

With solid foundations, renewed governance and a clear roadmap in place, Egis will continue to develop while maintaining impeccable ethics to support its clients in addressing climate and social challenges. The arrival of new investors confirms the relevance of the strategy and provides the Group with the resources it needs for its next phase of global growth.

About Egis

IMAGINE. CREATE. ACHIEVE.
a sustainable future

Egis is a leading global architectural, consulting, construction engineering, operations and mobility services firm. We create and operate intelligent infrastructure and buildings that both respond to the climate emergency and contribute to balanced, sustainable and resilient development.

Our 23,500 employees operate across over 70 countries, deploying their expertise to develop and deliver cutting-edge innovations and solutions for clients. Through the wide range of our activities, we are central to the collective organisation of society and the living environment of citizens all over the world.

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